



RI TRANSPARENCY REPORT 2019

Ireland Strategic Investment Fund (ISIF)



An investor initiative in partnership with UNEP Finance Initiative and UN Global Compact

About this report

The PRI Reporting Framework is a key step in the journey towards building a common language and industry standard for reporting responsible investment (RI) activities. This RI Transparency Report is one of the key outputs of this Framework. Its primary objective is to enable signatory transparency on RI activities and facilitate dialogue between investors and their clients, beneficiaries and other stakeholders. A copy of this report will be publicly disclosed for all reporting signatories on the <u>PRI website</u>, ensuring accountability of the PRI Initiative and its signatories.

This report is an export of the individual Signatory organisation's response to the PRI during the 2019 reporting cycle. It includes their responses to mandatory indicators, as well as responses to voluntary indicators the signatory has agreed to make public. The information is presented exactly as it was reported. Where an indicator offers a response option that is multiple-choice, all options that were available to the signatory to select are presented in this report. Presenting the information exactly as reported is a result of signatory feedback which suggested the PRI not summarise the information. As a result, the reports can be extensive. However, to help easily locate information, there is a **Principles index** which highlights where the information can be found and summarises the indicators that signatories complete and disclose.

Understanding the Principles Index

The Principles Index summarises the response status for the individual indicators and modules and shows how these relate to the six <u>Principles for Responsible Investment</u>. It can be used by stakeholders as an 'at-a-glance' summary of reported information and to identify particular themes or areas of interest.

Indicators can refer to one or more Principles. Some indicators are not specific to any Principle. These are highlighted in the 'General' column. When multiple Principles are covered across numerous indicators, in order to avoid repetition, only the main Principle covered is highlighted.

All indicators within a module are presented below. The status of indicators is shown with the following symbols:

Symbol	Status
~	The signatory has completed all mandatory parts of this indicator
	The signatory has completed some parts of this indicator
6	This indicator was not relevant for this signatory
-	The signatory did not complete any part of this indicator
R	The signatory has flagged this indicator for internal review

Within the table, indicators marked in blue are mandatory to complete. Indicators marked in grey are voluntary to complete.

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Principles Index



Organisa	tional Overview				Ρ	rin	cip	ple		General
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
OO TG		✓	-							
OO 01	Signatory category and services	1	Public							✓
00 02	Headquarters and operational countries	✓	Public							✓
OO 03	Subsidiaries that are separate PRI signatories	1	Public							~
OO 04	Reporting year and AUM	1	Public							✓
OO 05	Breakdown of AUM by asset class	~	Asset mix disclosed in OO 06							~
OO 06	How would you like to disclose your asset class mix	1	Public							✓
00 07	Fixed income AUM breakdown	✓	Private							✓
80 00	Segregated mandates or pooled funds	1	Private							✓
OO 09	Breakdown of AUM by market	1	Public							✓
OO 10	Active ownership practices for listed assets	•	Public							~
00 11	ESG incorporation practices for all assets	\checkmark	Public							✓
00 12	Modules and sections required to complete	~	Public							✓
OO LE 01	Breakdown of listed equity investments by passive and active strategies	~	Public							✓
OO LE 02	Reporting on strategies that are <10% of actively managed listed equities	₿	n/a							×
OO FI 01	Breakdown of fixed income investments by passive and active strategies	 ✓ 	Public							×
OO FI 02	Reporting on strategies that are <10% of actively managed fixed income	₿	n/a							×
OO FI 03	Fixed income breakdown by market and credit quality	~	Public							✓
OO SAM 01	Breakdown of externally managed investments by passive and active strategies		Private							√
OO PE 01	Breakdown of private equity investments by strategy	1	Public							×
OO PE 02	Typical level of ownership in private equity investments	✓	Private							×
OO PR 01	Breakdown of property investments	₿	n/a							×
OO PR 02	Breakdown of property assets by management	₿	n/a							×
OO PR 03	Largest property types	₿	n/a							×
OO INF 01	Breakdown of infrastructure investments	~	Private							×
OO INF 02	Breakdown of infrastructure assets by management	1	Private							~
OO INF 03	Largest infrastructure sectors	~	Private							✓
OO HF 01	Breakdown of hedge funds investments by strategies	•	n/a							✓
OO End	Module confirmation page	✓	-							



CCStrate	gy and Governance				Principle					Genera
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
SG 01	RI policy and coverage	√	Public							✓
SG 01 CC	Climate risk	1	Private							✓
SG 02	Publicly available RI policy or guidance documents	1	Public						~	
SG 03	Conflicts of interest	1	Public							✓
SG 04	Identifying incidents occurring within portfolios	1	Private							~
SG 05	RI goals and objectives	1	Public							✓
SG 06	Main goals/objectives this year	1	Private							✓
SG 07	RI roles and responsibilities	1	Public							✓
SG 07 CC	Climate-issues roles and responsibilities	1	Private							✓
SG 08	RI in performance management, reward and/or personal development	•	Private							~
SG 09	Collaborative organisations / initiatives	1	Public				 ✓ 	 ✓ 		
SG 09.2	Assets managed by PRI signatories	1	Private	✓						
SG 10	Promoting RI independently	~	Public				\checkmark			
SG 11	Dialogue with public policy makers or standard setters	~	Private				×	\checkmark	~	
SG 12	Role of investment consultants/fiduciary managers	1	Public				~			
SG 13	ESG issues in strategic asset allocation	×	Public	 ✓ 						
SG 13 CC		8	n/a							✓
SG 14	Long term investment risks and opportunity	×	Private	~						
SG 14 CC		✓	Private							✓
SG 15	Allocation of assets to environmental and social themed areas	\checkmark	Private	~						
SG 16	ESG issues for internally managed assets not reported in framework	~	Public							✓
SG 17	ESG issues for externally managed assets not reported in framework		Public							✓
SG 18	Innovative features of approach to RI	1	Private							✓
SG 19	Communication	1	Public		✓				✓	
SG End	Module confirmation page	✓	-							



Indicator	Short description	Status	Disclosure	1	2	3	4	5	6	
SAM 01	ESG incorporation strategies	1	Public	 ✓ 						
SAM 02	Selection processes (LE and FI)	1	Public	✓						
SAM 03	Evaluating engagement and voting practices in manager selection (listed equity/fixed income)	₽	n/a		~					
SAM 04	Appointment processes (listed equity/fixed income)	~	Public	~						
SAM 05	Monitoring processes (listed equity/fixed income)	~	Public	~						
SAM 06	Monitoring on active ownership (listed equity/fixed income)	₽	n/a	~						
SAM 07	Percentage of (proxy) votes	₿	n/a		✓					
SAM 08	Percentage of externally managed assets managed by PRI signatories	1	Private	~						
SAM 09	Examples of ESG issues in selection, appointment and monitoring processes	•	Public	\checkmark					~	
SAM End	Module confirmation page	<	-							

Direct -	Listed Equity Incorporation				Р	rin	cip	le		General	
Indicator	Short description	Status	Disclosure	1	2	3	4	5	6		
LEI 01	Percentage of each incorporation strategy	~	Public	\checkmark							
LEI 02	Type of ESG information used in investment decision	~	Private	~							
LEI 03	Information from engagement and/or voting used in investment decision- making	~	Private	~							
LEI 04	Types of screening applied	-	Public	✓							
LEI 05	Processes to ensure screening is based on robust analysis	~	Public	~							
LEI 06	Processes to ensure fund criteria are not breached	*	Private	~							
LEI 07	Types of sustainability thematic funds/mandates	₿	n/a	~							
LEI 08	Review ESG issues while researching companies/sectors	~	Public	~							
LEI 09	Processes to ensure integration is based on robust analysis	~	Public	~							
LEI 10	Aspects of analysis ESG information is integrated into	~	Private	~							
LEI 11	ESG issues in index construction	8	n/a	✓							
LEI 12	How ESG incorporation has influenced portfolio composition	1	Private	~							
LEI 13	Examples of ESG issues that affected your investment view / performance	~	Private	~							
LEI End	Module confirmation page	✓	-								

	Listed Equity Active Ownership				P	rin	стр	re		Genera
ndicator	Short description	Status	Disclosure	1	2	3	4	5	6	
EA 01	Description of approach to engagement	✓	Public		✓					
EA 02	Reasoning for interaction on ESG issues	1	Public	✓	✓	~				
EA 03	Process for identifying and prioritising engagement activities	~	Public		~					
EA 04	Objectives for engagement activities	✓	Public		✓					
EA 05	Process for identifying and prioritising collaborative engagement	•	Public		~					
EA 06	Role in engagement process	✓	Public		✓		~			
EA 07	Share insights from engagements with internal/external managers	~	Public	~	~					
EA 08	Tracking number of engagements	✓	Public		✓					
EA 09	Number of companies engaged with, intensity of engagement and effort	•	Private		~					
EA 10	Engagement methods	1	Private		✓					
EA 11	Examples of ESG engagements	1	Private		\checkmark					
EA 12	Typical approach to (proxy) voting decisions	~	Public		~					
EA 13	Percentage of voting recommendations reviewed	~	Public		~					
EA 14	Securities lending programme	1	Private		✓					
EA 15	Informing companies of the rationale of abstaining/voting against management	~	Public		~					
EA 16	Informing companies of the rationale of abstaining/voting against management	~	Public		~					
EA 17	Percentage of (proxy) votes cast	4	Public		✓					
EA 18	Proportion of ballot items that were for/against/abstentions	~	Public		~					
EA 19	Proportion of ballot items that were for/against/abstentions	~	Public		~					
EA 20	Shareholder resolutions	\checkmark	Private		✓					
EA 21	Examples of (proxy) voting activities	\checkmark	Private		✓					
EA End	Module confirmation page	✓	-							



Ireland Strategic Investment Fund (ISIF)

Reported Information

Public version

Organisational Overview

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.





OO 01.3 Additional information. [Optional]

Fund Background

In December 2014, the assets of the National Pensions Reserve Fund (NPRF) transferred to the Ireland Strategic Investment Fund (ISIF). The ISIF has a unique "double bottom line" mandate to invest on a commercial basis in a manner designed to support economic activity and employment in Ireland. The NPRF Discretionary Portfolio was made available to the ISIF to enable it to make investments that meet this mandate. The Directed Portfolio (primarily public policy investments in AIB and Bank of Ireland) continues to be managed within the ISIF under direction from the Minister for Finance.

The ISIF's double bottom line mandate makes it one of the few sovereign wealth funds globally with a mandate to contribute to economic activity and employment, in addition to delivering commercial returns. The ISIF is required to seek to generate a return over the long term in excess of the cost of Irish Government debt.

In seeking to contribute to economic activity and employment, the ISIF's investment focus is on additionality, or investments which build the productive capacity of the Irish economy. The ISIF's unique characteristics - scale, flexibility across the capital structure and long-term investment horizon - mean that it can target such investments in a way that many other investors and financiers cannot. Conversely, the ISIF in its Investment Strategy seeks to avoid deadweight (crowding out willing private sector investment) and displacement (enterprises whose success comes at the expense of others within the Irish economy).

At end-2018, the value of the ISIF Discretionary Portfolio was €8.8bn and the value of the Directed Portfolio was €11.8bn.

As for year end 2018, the Discretionary Portfolio accounted for 52 % of the value of the Fund.

The Fund's Sustainability and Responsible Investment Strategy (SRIS) applies only to the Discretionary Fund and ISIF's PRI reporting reflects this throughout.

2015 Investment Strategy (ISIF 1.0)

In May 2015, the NTMA Board approved the 2015 ISIF Investment Strategy, following consultation with the Minister for Finance and the Minister for Public Expenditure and Reform. The key features of the 2015 Investment Strategy included;

A broad-based Portfolio; across sectors, regions and asset classes

ISIF's Key Differentiators; Utilisation of the ISIF's key differentiating features of scale, flexibility across the capital structure, long-term investment horizon and credibility as a sovereign investment partner to provide something additional or unique in the market and enable transactions which would not otherwise easily be completed. Co-investment; Attracting co-investment partners where possible so that the impact of ISIF investments will be multiplied in the Irish economy.

Return; Risk-adjusted rates of return appropriate to the specific characteristics of each individual investment. Overall long-term portfolio return in excess of the average cost of Government debt.



2019 Investment Strategy (ISIF 2.0)

ISIF's 2025 ambition is to exceed the investment return benchmark and make sustainable progress under the Priority Themes.

The key features of the 2015 Investment Strategy are broadly unchanged under ISIF 2.0, specifically ISIF's key differentiators, the focus on co-investment and return (both commercial and economic impact return). ISIF's revised 2019 Investment Strategy, guided by the objectives of Project Ireland 2040, will target a €3 billion 5-year investment programme which will focus on five Priority Themes of key importance to the Irish economy: Regional development, Housing, Indigenous businesses, Climate change and Brexit. In addition, the Fund will continue to pursue investment opportunities that are suitable for its Connectivity Fund sub-portfolio, which includes existing investments in airport and port infrastructure and projects that enhance Ireland's global data and IT connectivity. The Fund will also maintain flexibility to selectively take advantage of compelling opportunities which are consistent with the Fund's mandate and do not fit under the priority themes.

Sustainability and Responsible Investment for a new mandate

The transition to ISIF involved the development and implementation of a new investment process for Irish investment together with the complex restructuring of the Fund's Global portfolio, which now has a shorter time-horizon

ISIF must invest on commercial basis in a manner that supports economic activity and employment in the State. As an investor in less liquid domestic private markets, the Fund has to take a long-term outlook of the risks as well the opportunities and ultimately the sustainability of a business or the sectors within which it operates. This makes the ISIF naturally very aligned with the broader principles of Responsible Investment and Sustainability. However, the challenge is to implement RI/ESG in a broadly consistent manner across two very different portfolios (shorter- term Global portfolio and longer-term Irish portfolio) as the Fund progresses through this transitionary stage from a well-established Sovereign Wealth Fund to a Strategic Development Fund.

Each year, the PRI reporting is quite different to previous years responses as they Fund evolves. For the purposes of this report assets as at year end 2018 are reported, but additional descriptive information is provided throughout as appropriate. Some Irish investments are being included for the first time.

The three key S&RI issues for the Fund over 2018 were the implementation of an ESG Framework for all Irish investments, development of Carbon measurement tools for Irish investments and the Fossil Fuel Divestment Act, 2018, a legislative requirement prohibiting investment in companys that generate >20% revenue from extraction, exploration or refinement of Fossil Fuels.

Further information on the Fund, its mandate and investments to-date are available on the Fund's website: www.isif.ie







Additional information. [Optional]

Staff: 40 ISIF direct staff as at end Dec 2018, plus c. 35 FTEs across other business units (Finance, HR, IT, Legal etc)



Include the AUM of subsidiaries, but exclude advisory/execution only assets, and exclude the assets of your PRI signatory subsidiaries that you have chosen not to report on in OO 03.2

	trillions	billions	millions	thousands	hundreds
Total AUM		8	815	704	401
Currency	EUR				
Assets in USD		10	057	776	602

□ Not applicable as we are in the fund-raising process

OO 04.5 Additional information. [Optional]

ISIF Assets and Mandate

On commencement the ISIF absorbed the NPRF's global portfolio and its directed investments. The total Fund size at the transition date (21 December 2014) was €20.5 billion with €13.4 billion in Directed Investments and €7.1 billion in the Discretionary Portfolio.

The value of the Discretionary Portfolio as at 31.12.2018 is €8.8 billion. These are the assets for PRI reporting.

The dual objective mandate of the ISIF - investment return and economic impact - represents a new approach to investing for the Fund and will require all investments to generate both investment returns and economic impact in Ireland, thereby re-configuring the ISIF from a sovereign wealth fund into a sovereign development fund.

Past Fund History (from NPRF to ISIF)

The National Pensions Reserve Fund of Ireland was established in April 2001 "for the purpose of meeting as much as possible of the cost to the Exchequer of social welfare pensions and public service pensions to be paid from the year 2025 until the year 2055", as set out in the National Pensions Reserve Fund Act, 2000.

The Fund's legislative remit was extended in 2009 and 2010 to allow the Minister for Finance to direct the NPRF Commission to invest in credit institutions in certain circumstances and in Government and Government-guaranteed



securities and to make payments to the Exchequer to fund capital expenditure in the years 2011 to 2013. As a result of these changes the Fund now comprises two separate Portfolios: 1. Discretionary Portfolio 2. Directed Portfolio (public policy investments in AIB and Bank of Ireland) These "Directed Investments" are monitored, managed and reported on separately from the main "Discretionary Portfolio".

In June 2013 the Government announced its legislative proposals to establish the Ireland Strategic Investment Fund (ISIF) on a statutory basis and stated that its mandate would be to invest on a commercial basis to support economic activity and employment in Ireland. The NTMA (Amendment) Bill was published on 15 May 2014 and subsequently enacted on 28 July 2014. The commencement of the Act (22 Dec 2014) involved the dissolution of the National Pensions Reserve Fund Commission, with oversight and management of ISIF passing over to a new overarching NTMA Board ("the Agency") and its Investment Committee.

6 Mai	ndatory	Pub	lic	Descriptive	General
OO 06.1	Select how you w	ould like to disclose you	asset clas	s mix.	
⊖ as per	centage breakdown				
as broad	ad ranges				
		Internally managed (%)	Externally	v managed (%)	
Listed	equity	<10%	10-50%		
Fixed i	ncome	<10%	10-50%		
Private	equity	<10%	<10%		
Proper	ty	0	<10%		
Infrastr	ucture	<10%	<10%		
Comm	odities	0	0		
Hedge	funds	0	10-50%		
Fund o	f hedge funds	0	0		
Forest	у	0	<10%		
Farmla	nd	0	0		
Inclusiv	ve finance	0	0		
Cash		0	<10%		
Money	market instruments	0	0		



Other (1)	, specify	0	0
Other (2)	, specify	0	0

OO 06.2

Publish asset class mix as per attached image [Optional].

OO 06.3 Indicate whether your organisation has any off-balance sheet assets [Optional].

○ Yes● No

OO 06.5 Indicate whether your organisation uses fiduciary managers.

○ Yes, we use a fiduciary manager and our response to OO 5.1 is reflective of their management of our assets.

● No, we do not use fiduciary managers.



Asse	Asset class implementation gateway indicators								
00 10	Mandatory	Public	Gateway	General					



00 10.1

Select the active ownership activities your organisation implemented in the reporting year.

Listed equity – engagement

☑ We engage with companies on ESG factors via our staff, collaborations or service providers.

□ We require our external managers to engage with companies on ESG factors on our behalf.

□ We do not engage directly and do not require external managers to engage with companies on ESG factors.

Listed equity – voting

 $\ensuremath{\boxtimes}$ We cast our (proxy) votes directly or via dedicated voting providers

□ We require our external managers to vote on our behalf.

U We do not cast our (proxy) votes directly and do not require external managers to vote on our behalf

Fixed income SSA – engagement

☑ We engage with SSA bond issuers on ESG factors via our staff, collaborations or service providers.

□ We require our external managers to engage with SSA bond issuers on ESG factors on our behalf.

 \Box We do not engage directly and do not require external managers to engage with SSA bond issuers on ESG factors. Please explain why you do not.

Fixed income Corporate (financial) – engagement

☑ We engage with companies on ESG factors via our staff, collaborations or service providers.

□ We require our external managers to engage with companies on ESG factors on our behalf.

 \Box We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.

Fixed income Corporate (non-financial) – engagement

☑ We engage with companies on ESG factors via our staff, collaborations or service providers.

□ We require our external managers to engage with companies on ESG factors on our behalf.

□ We do not engage directly and do not require external managers to engage with companies on ESG factors. Please explain why you do not.

00 1	1	Man	ndatory	Public	Gateway	General
	00 11	.1	Select the internally managed asset investment decisions and/or your ad			
			Listed equity			
	• V	Ve adc	dress ESG incorporation.			

○ We do not do ESG incorporation.



Fixed income - SSA

- We address ESG incorporation.
- \odot We do not do ESG incorporation.

Fixed income - corporate (financial)

- We address ESG incorporation.
- \odot We do not do ESG incorporation.

Fixed income - corporate (non-financial)

- ${\small {\odot}}$ We address ESG incorporation.
- \odot We do not do ESG incorporation.

Private equity

- ${\small {\odot}}$ We address ESG incorporation.
- \odot We do not do ESG incorporation.

Infrastructure

- We address ESG incorporation.
- \odot We do not do ESG incorporation.



Select the externally managed assets classes in which you and/or your investment consultants address ESG incorporation in your external manager selection, appointment and/or monitoring processes.



Asset class	ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
Listed equity	
	Listed equity - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	$\ensuremath{\boxtimes}$ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	□ We do not do ESG incorporation
Fixed income - SSA	
	Fixed income - SSA - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	We do not do ESG incorporation
Fixed income - corporate	
(financial)	Fixed income - corporate (financial) - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	□ We do not do ESG incorporation
Fixed income - corporate	
(non-financial)	Fixed income - corporate (non-financial) - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	 ✓ We incorporate ESG into our external manager appointment process
	✓ We incorporate ESG into our external manager monitoring process
	□ We do not do ESG incorporation
Private equity	
	Private equity - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	We incorporate ESG into our external manager monitoring process
	□ We do not do ESG incorporation
Property	



	Property - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	□ We do not do ESG incorporation
Infrastructure	
	Infrastructure - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	□ We do not do ESG incorporation
Hedge funds	
	Hedge funds - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	□ We do not do ESG incorporation
Forestry	
	Forestry - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	U We do not do ESG incorporation
Cash	
	Cash - ESG incorporation addressed in your external manager selection, appointment and/or monitoring processes
	☑ We incorporate ESG into our external manager selection process
	☑ We incorporate ESG into our external manager appointment process
	☑ We incorporate ESG into our external manager monitoring process
	□ We do not do ESG incorporation

00 11.4

Provide a brief description of how your organisation includes responsible investment considerations in your investment manager selection, appointment and monitoring processes.

We address ESG incorporation in our external manager selection, appointment and/or monitoring processes across both the Fund's Global and Irish portfolio.

The consideration of RI/ESG differs across all these portfolios given the nature of the investments. We look for high level commitment from all managers and acknowledge that the degree of integration of ESG will differ substantially across each of the mandates.



The **Global Portfolio** underwent a significant restructuring over 2016.

As part of this process ISIF tendered for a wide range of managers and mandates to meet the needs of its unique mandate. ESG considerations were part of the tender process and were scored as part of the assessment of Investment Strategy and Philosophy of each tendering party

The large majority of appointed managers are PRI signatories.

The nature of the individual mandates vary, as does the degree of ESG integration across the Managers. In addition, all managers are subject to exclusions as per ISIF's obligations under the Cluster Munitions and Anti-Personnel Act, 2008 and this was written into their legal agreements via IMA's or side letters.

ESG/RI is a standard part of their regular review meetings and oversight, as are their PRI Transparency reports when available.

In addition to requirements under the Cluster Munitions and Anti-Personnel Mines, Act 2008, Tobacco Manufacturing companies are excluded from all segregated debt portfolios since Dec 2016 and High Carbon Fossil Fuels from Dec 2017. Further more, in 2018 the Fossil Fuel Divestment Act was enacted, prohibiting investment by ISIF in 148 companies from its investment universe. These are companies that generate >20% of turnover from the exploration, extraction or refinement of fossil fuels. The Fossil Fuel Divestment Act effectively super cedes the High Carbon Fossil Fuels list.

The Irish Portfolio:

Responsible investment considerations in the investment manager selection, appointment and monitoring processes differ for each Fund given their ESG approaches - particularly as this portfolio is largely invested in real assets and/or private equity/debt.

RI/ESG is considered at each point in the Investment process from first early assessments through to detailed DD to final investment committee approval papers. We are currently developing an ESG framework to improve the integration process for Irish investments.



☑ Engagements

☑ (Proxy) voting





- □ Fixed income SSA
- □ Fixed income Corporate (financial)
- □ Fixed income Corporate (non-financial)

Direct - Other asset classes with dedicated modules

- □ Private Equity
- □ Infrastructure

RI implementation via external managers

Indirect - Selection, Appointment and Monitoring of External Managers

- ☑ Listed Equities
- □ Fixed income SSA
- ☑ Fixed income Corporate (financial)
- ☑ Fixed income Corporate (non-financial)
- ☑ Private Equity
- □ Property
- □ Infrastructure

Closing module

☑ Closing module

	Peering questions					
00 L	.E 01	Mar	ndatory	Public	Gateway	General
	OO LE 01.1	:	Provide a breakdown of your internally managed listed equities by passive, active - quantitative (quant), active - fundamental and active - other strategies.		ntitative	

Update: this indicator has changed from "*Mandatory to report, voluntary to disclose*" to "*Mandatory*". Your response to this indicator will be published in the Public Transparency Report. This change is to enable improved analysis and peering.

Percentage of internally managed listed equities



Strategies	Percentage of internally managed listed equities
Passive	○ >50%
	○ 10-50%
	○ <10%
	• 0%
Active - quantitative (quant)	○ >50%
	○ 10-50%
	○ <10%
	● 0%
Active - fundamental and active - other	● >50%
	○ 10-50%
	○ <10%
	○ 0%
Total 100%	

OO LE 01.2

Additional information. [Optional]

ISIF has four listed equity holdings as part of its Irish Portfolio, Draper, Malin Greencoat Renewables and Mainstay Medical, the first three of which it participated in bringing to IPO.

In March 2015, ISIF invested €50 million in the successful initial public offering of Malin. Malin is an Irish incorporated public limited company.

In June 2016, ISIF completed a cornerstone investment in Draper Esprit Plc for £33 million, who is a leading European venture capital firm, providing new source of long-term patient capital for high-potential Irish, UK and European based technology companies.

In July 2017, ISIF invested €76 million in the IPO of Greencoat Renewable, becoming a cornerstone investor in its €270m IPO on the Dublin and London Stock Exchange.

In February 2018, ISIF invested €10 million in Mainstay Medical, a medtech company, which has gone to IPO in April 2018.

ESG issues are largely managed via monitoring and reporting mechanism and active ownership, with emphasis on governance issues. Any issues arising are primarily addressed through direct engagement with the company and voting rights.

Additionally, Draper Esprit plc and Greencoat have a dual listing with the London Stock Exchange, which is a member of the Sustainable Stock Exchange Initiative (SSEI).

OO FI 01 Mandatory Public Gateway General	al
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Update: this indicator has changed from "*Mandatory to report, voluntary to disclose*" to "*Mandatory*". Your response to this indicator will be published in the Public Transparency Report. This change is to enable improved analysis and peering.

Provide a breakdown of your internally managed fixed income securities by active and passive OO FI 01.1 strategies



Туре	Passive	Active - quantitative	Active - fundamental & others	Total internally managed fixed income security
SSA	 >50% 10- 50% <10% ● 0% 	 >50% 10-50% <10% ● 0% 	 >50% 10-50% <10% 0% 	100%
Corporate (financial)	 >50% 10- 50% <10% ● 0% 	 >50% 10-50% <10% ● 0% 	 ● >50% ○ 10-50% ○ <10% ○ 0% 	100%
Corporate (non- financial)	 >50% 10- 50% <10% ● 0% 	 >50% 10-50% <10% ● 0% 	 >50% 10-50% <10% 0% 	100%

OO FI 03	Mandatory	Public	Descriptive	General

Update: this indicator has changed from "Mandatory to report, voluntary to disclose" to "Mandatory". Your response to this indicator will be published in the Public Transparency Report. This change is to enable improved analysis and peering.

Indicate the approximate (+/- 5%) breakdown of your SSA investments, by developed markets and OO FI 03.1 emerging markets.



investment grade or high-yield securities.



Туре	Investment grade (+/- 5%)	High-yield (+/- 5%)	Total internally managed
Corporate (financial)	● >50%	○ >50%	
	○ 10-50%	○ 10-50%	100%
	○ <10%	◉ <10%	
	○ 0%	○ 0%	
Corporate (non-financial)	◉ >50%	○ >50%	
	○ 10-50%	○ 10-50%	100%
	○ <10%	◉ <10%	
	○ 0%	○ 0%	

OO PE 01	Mandatory	Public	Descriptive	General

OO PE	Provide a breakdown of your organisation's internally managed private equity investments by
01.1	investment strategy.

Investment strategy	Percentage of your internally managed private equity holdings (in terms of AU
Venture capital	 >50% 10-50% <10% ● 0%
Growth capital	 ● >50% ○ 10-50% ○ <10% ○ 0%
(Leveraged) buy-out	 >50% 10-50% <10% ● 0%
Distressed/Turnaround/Special Situations	 >50% 10-50% <10% ● 0%
Secondaries	 >50% 10-50% <10% ● 0%
Other investment strategy, specify (1)	 >50% 10-50% <10% ● 0%
Other investment strategy, specify (2)	 >50% 10-50% <10% ● 0%
Total 100%	



Ireland Strategic Investment Fund (ISIF)

Reported Information

Public version

Strategy and Governance

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.





New selection options have been added to this indicator. Please review your prefilled responses carefully.

SG 01.1	Indicate if you have an investment policy that covers your responsible investment approach.
Yes	

SG 01.2 Indicate the components/types and coverage of your policy.

Policy components/types	Coverage by AUM
☑ Policy setting out your overall approach	 Applicable policies cover all AUM
☑ Formalised guidelines on environmental factors	○ Applicable policies cover a majority of AUM
☑ Formalised guidelines on social factors	\bigcirc Applicable policies cover a minority of AUM
☑ Formalised guidelines on corporate governance factors	
□ Fiduciary (or equivalent) duties	
☑ Asset class-specific RI guidelines	
Sector specific RI guidelines	
Screening / exclusions policy	
☑ Engagement policy	
✓ (Proxy) voting policy	
□ Other, specify (1)	
□ Other, specify(2)	

SG 01.3 Indicate if the investment policy covers any of the following

- I Your organisation's definition of ESG and/or responsible investment and it's relation to investments
- ☑ Your investment objectives that take ESG factors/real economy influence into account
- ☑ Time horizon of your investment
- □ Governance structure of organisational ESG responsibilities
- ☑ ESG incorporation approaches
- ☑ Active ownership approaches
- □ Reporting
- ☑ Climate change
- Understanding and incorporating client / beneficiary sustainability preferences
- \Box Other RI considerations, specify (1)
- □ Other RI considerations, specify (2)

Describe your organisation's investment principles and overall investment strategy, interpretation of fiduciary (or equivalent) duties, and how they consider ESG factors and real economy impact.

The NTMA's investment approach is founded on the principle that the design of the ISIF portfolio should reflect solidly based investment beliefs, which capitalise on its competitive advantages that deliver a risk diversified portfolio. Those investment beliefs, as they relate to responsible investing, include, but are not limited to the following:

- Regulation can affect the price of assets by influencing the type of assets which regulated institutions demand.
- Real assets will outperform financial assets over the longer term, driven by economic growth, which in turn is driven by productivity gains and demographics.
- Risk diversification is critical.
- A long-term investment horizon is an advantage given short-term volatility, which is inherent in real asset investments, can be accepted as a trade-off for higher return.
- Environmental, social and governance factors can affect long-term portfolio performance.
- All else being equal, lower volatility is better than higher volatility.
- Risk is multi-faceted and not fully quantifiable.

SG 01.5

Provide a brief description of the key elements, any variations or exceptions to your investment policy that covers your responsible investment approach. [Optional]

The Fund published its Sustainability and Responsible Investment Strategy in 2017 which is available on its website and states its commitment to Climate as a priority ESG issue. Notably this was signed off by both the NTMA Board and the Minister for Finance.

In February 2019 it was announced that the ISIF's wider investment strategy has been revised to focus on a number of key pillars- one of which is Climate change and going forward the Investment team will be focusing effort on both Climate positive opportunities in the renewable energy, heat, transport and Food and Agri sector together with broader Climate risk mitigation across all investments where it is a material issue.

The ISIF is a signatory of the UN-sponsored Principles for Responsible Investment (PRI), which focus on the management of environmental, social and governance (ESG) factors to improve sustainability of investment returns. PRI reporting involves significant disclosure of ESG related risks with emphasis on climate- 2018 reporting is currently underway.

The Fund implements its Sustainability and Responsible Investment policy in several ways, primarily by (1) focusing on integration of environmental, social and governance (ESG) factors into its investment decision



SG 01.4

making pre-investment and (2) by being an engaged and active owner of its investments to positively influence companies. ISIF applies the principles of these approaches to both its Global and Irish portfolios.

The Fund is also a long time CDP signatory (formally the carbon disclosure project), the leading global disclosure platform, and has actively supported both the establishment of the Irish CDP network (including acting as a past chair).

Irish Portfolio

Responsible investment considerations for the Irish Portfolio investment in the investment manager selection, appointment and monitoring processes differ for each transaction given their ESG approaches - particularly as this portfolio is largely invested in real assets and/or private equity /debt.

RI/ESG is considered at each point in the investment process from first early assessments through to detailed DD to final investment committee approval papers. We have developed an ESG framework to systematise the integration process of responsible investment into the Irish portfolio.

All investments in the Irish portfolio, existing and potential, are assessed using ISIF's ESG Due Diligence tool. There are two versions of the tool, one for indirect investments and one for direct investments. The tool goes through each stage of the investment process and then is updated and reviewed periodically post investment. ESG issues are also addressed on a post investment basis as part of Annual Control Report (ACR) review process.

The initial stages of the tool highlight material risks related to the industry. ESG related risks across categories and subcategories of the industries are assessed using a combination of EBRD and SASB data. These help to identify industry-specific ESG risks and the areas ISIF should monitor and carry out further due diligence on.

An important part of the ESG review for any potential investment is the EFR (External Factors Review) and this section assesses and summaries all ESG information the company/asset publishes on their website, in reports, in their Responsible Investment Policy etc. As part of the EFR, a key word search is also carried on Google to identify if the investment has been involved in any scandals or negative ESG coverage e.g. emissions, health and safety, corruption. These sections both form part of the initial ESG assessment but will be reviewed and updated as necessary. Based on the risk review and EFR, ISIF will form an initial opinion on how sustainable/socially responsible an investment is and the materiality of ESG issues identified informs due diligence.

As a potential transaction progresses through the investment process stage, further due diligence is carried out through the ESG Framework Due Diligence Tool. This includes two separate steps:

1) ESG Due Diligence Terms of Reference (ToR) - this sets out the scope and approach to be applied in undertaking the ESG Due Diligence.

2) ESG Due Diligence Assessment - the results of the Due Diligence are to be inputted.

The findings of the ESG Due Diligence are then assessed under a variety of headings, 1) Material Findings,

2) Commercial Consequences, 3) Transaction Implications, 4) Post Transaction/Investment and 5) Exit Planning - issues to be considered by ISIF in advance and during exit planning.

For Indirect investments ISIF utilises an adapted version of the PRI DDQs. Responses to the DDQ score an investment according to their ESG commitment and categorise them in a bracket from No ESG Programme to Sustainable Value Creation.

Once an investment becomes part of ISIF's portfolio, it's commitment to ESG practices and any potential ESG risk will continue to be monitored. In cases where ESG performance or practices are poor, ISIF will engage with the company/asset to incorporate better responsible investment practices and improve ESG performance.

 \bigcirc No

I confirm I have read and understood the Accountability tab for SG 01

I confirm I have read and understood the Accountability tab for SG 01

SG 02	Mandatory	Public	Core Assessed	PRI 6
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New selection options have been added to this indicator. Please review your prefilled responses carefully.





☑ Policy setting out your overall approach

URL/Attachment

☑ URL

URL

https://isif.ie/uploads/publications/ISIF-Investment-Strategy.pdf

□ Attachment (will be made public)

☑ Formalised guidelines on environmental factors



□ Attachment (will be made public)

☑ Formalised guidelines on social factors



□ Attachment (will be made public)

☑ Formalised guidelines on corporate governance factors

	URL/Attachment
☑ URL	



http://isif.ie/wp-content/uploads/2018/01/SRIS_Dec2017.pdf

□ Attachment (will be made public)

□ Asset class-specific RI guidelines

Screening / exclusions policy



□ Attachment (will be made public)

□ We do not publicly disclose our investment policy documents



I Your organisation's definition of ESG and/or responsible investment and it's relation to investments





□ Attachment

 $\ensuremath{\boxtimes}$ Your investment objectives that take ESG factors/real economy influence into account



□ Attachment

☑ Time horizon of your investment



. . .

URL/Attachment

☑ URL



URL

https://isif.ie/how-we-invest/responsible-investment/active-ownership

□ Attachment

☑ Climate change

	URL/Attachment
⊠ URL	
	URL
https://is	if.ie/uploads/publications/ISIF-Investment-Strategy.pdf
□ Attachm	lent

□ We do not publicly disclose any investment policy components

SG 02.3 Additional information [Optional].

All information about the Fund is available at our website: www.isif.ie.

The core document describing the Fund's mandate, strategy and objectives is the Investment Strategy document (including focus on Climate as a pillar of strategy), available on our website.

The Sustainability and Responsible Investment Strategy document covers key elements of RI & ESG focus and policies.

Additional information and disclosures available at: http://www.isif.ie/how-we-invest/responsible-investment/overview.

Our most recent economic impact report gives an overview of the real economic impact the Fund aims to achieve and our progress to-date:

https://isif.ie/uploads/publications/ISIF-2018-Update-with-H1-2018-Economic-Impact-Report.pdf

Finally, the legislation under which the Fund is established is available here: http://www.irishstatutebook.ie/eli/2014/act/23/enacted/en/print.html



SG 03.2 Describe your policy on managing potential conflicts of interest in the investment process.

Employees of the NTMA have a statutory obligation in relation to the disclosure of material interests pursuant to the National Treasury Management Agency Act 1990 as amended ("NTMA Act"). In addition, employees who are holders of "designated positions of employment" pursuant to the Ethics in Public Office Act 1995 have additional statutory obligations in respect of the disclosure of interests.

These obligations are advised to employees in the NTMA Code of Conduct for Employees (the "Code"), which all employees are required to comply with. The Code also provides that, irrespective of the forgoing statutory obligations, if an employee should find themselves in a position of actual or potential conflict of interest, where there may be a perception of bias or where impartiality in carrying out their duties may be potentially affected, they should immediately disclose the existence of the conflict of interest in writing to their line manager and to the Head of Compliance. Where a material interest arises, the NTMA Act specifically provides that the employee concerned must not perform the function and neither influence nor seek to influence a decision to be made in the matter or make any recommendation in relation to the matter.

 \bigcirc No

Obj	ectives	and strategies			
SG 05	Mar	Idatory	Public	Gateway/Core Assessed	General
SG	5.1	Indicate if and how frequently your investment activities.	organisation set	ts and reviews objectives for its res	sponsible
0 Q	uarterly	or more frequently			
ОВ	iannually	/			
\circ A	nnually				
• Le	ess frequ	uently than annually			
\circ A	d-hoc ba	asis			
⊖ It	is not se	et/reviewed			
SG	5.2	Additional information. [Optional]			
The mo	ost recer	two years or less if required. Int SRIS review took place after 18 mo	onths.		
	ernane				
SG 07	Mar	idatory	Public	Core Assessed	General
SG)7.1	Indicate the internal and/or externa they have oversight and/or implem			



Roles

☑ Board members or trustees

- Oversight/accountability for responsible investment
- ☑ Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment
- ☑ Internal Roles (triggers other options)

Select from the below internal roles

☑ Chief Executive Officer (CEO), Chief Investment Officer (CIO), Chief Operating Officer (COO), Investment Committee

- ☑ Oversight/accountability for responsible investment
- ☑ Implementation of responsible investment
- □ No oversight/accountability or implementation responsibility for responsible investment
- □ Other Chief-level staff or head of department, specify
- ☑ Portfolio managers
 - ☑ Oversight/accountability for responsible investment
 - ☑ Implementation of responsible investment
 - □ No oversight/accountability or implementation responsibility for responsible investment
- ☑ Investment analysts
 - Oversight/accountability for responsible investment
 - ☑ Implementation of responsible investment
 - □ No oversight/accountability or implementation responsibility for responsible investment
- ☑ Dedicated responsible investment staff
 - ☑ Oversight/accountability for responsible investment
 - ☑ Implementation of responsible investment
 - □ No oversight/accountability or implementation responsibility for responsible investment
- ☑ Investor relations
 - Oversight/accountability for responsible investment
 - □ Implementation of responsible investment
 - □ No oversight/accountability or implementation responsibility for responsible investment
- \Box Other role, specify (1)
- \Box Other role, specify (2)
- ✓ External managers or service providers
 - ☑ Oversight/accountability for responsible investment
 - ☑ Implementation of responsible investment
 - □ No oversight/accountability or implementation responsibility for responsible investment





For the roles for which you have RI oversight/accountability or implementation responsibilities, indicate how you execute these responsibilities.

Head of Responsible Investment has responsibility for all aspects of the Fund's Sustainability & Responsible Investment Strategy and the implementation of it. It is broken into three main streams: (1) Overall strategy level, (2) Global Portfolio and (3) Irish portfolio

Priority issues for 2018 included:

(1) Strategic Issues

Review of Exclusion Policy & criteria, with particular emphasis on Fossil Fuel Divestment

(2) Global Portfolio

RI/ESG monitoring of all Global assets, integrated as part of regular manager monitoring cycle

Emphasis in Global Portfolio is on ESG risk analytics and active ownership as key RI/ESG tools

Analysis of Carbon Footprint & Fossil Fuel exposure

(3) Irish Portfolio

Development of ESG Framework Tool and embed through investment lifecycle

ESG/RI review of all ISIF Irish transactions takes place at early stage of all potential transactions (c. 60 p.a.)

ESG/RI review of all ISIF Irish portfolio holdings (c. 30 completed in 2018)

Development and implementation of Carbon Tools: GHG emissions and Carbon Savings to assess climate risks and benefits



I confirm I have read and understood the Accountability tab for SG 07



Select all that apply



Principles for Responsible Investment

Your organisation's role in the initiative during the reporting period (see definitions)

□ Basic

□ Moderate

☑ Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

ISIF was actively involved in promoting the PRI through a variety of forums over 2018 - including contributing to the development of a Fiduciary Roadmap for Ireland in conjunction with the PRI.

Additionally, Hermes EOS, ISIF's service provider for 2018 was an active signatory on our behalf, both leading and participating in collaborative engagements with the PRI.

Asian Corporate Governance Association



Hermes EOS is an active member on ISIF's behalt, supporting and participating various high-level ACGA policy briefing and engagement initiatives. Hermes EOS actively participates in and contributes to ACGA quarterly investors group calls, they have joined ACGA delegations to various Asian markets meeting with local regulators and companies and contributed to ACGA Papers on corporate governance in the region, as well as encouraging consideration of environmental and social factors.

□ Australian Council of Superannuation Investors

- □ AFIC La Commission ESG
- BVCA Responsible Investment Advisory Board
- ☑ CDP Climate Change

Your organisation's role in the initiative during the reporting period (see definitions)

Basic

□ Moderate

☑ Advanced



Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

ISIF has been a signatory of CDP global for many years and is an active supporter of the CDP Ireland, having been appointed to the CDP Ireland Network initiative participating in a number of events during the year. ISIF was past Chair of the CDP Ireland Network (2017) and was an active member of the steering group throughout 2018.

Hermes EOS is also very active with CDP Global on our behalf.

☑ CDP Forests

	Your organisation's role in the initiative during the reporting period (see definitions)
⊠ Basic	
□ Modei	rate
🗆 Advan	iced
	Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]
SIF was a sig	natory to CDP Forests
CDP Water	

Your organisation's role in the initiative during the reporting period (see definitions)

☑ Basic

□ Moderate

□ Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

ISIF is a signatory to CDP Water.

- CFA Institute Centre for Financial Market Integrity
- □ Code for Responsible Investment in SA (CRISA)
- □ Code for Responsible Finance in the 21st Century
- □ Council of Institutional Investors (CII)
- \Box Eumedion
- □ Extractive Industries Transparency Initiative (EITI)
- □ ESG Research Australia
- □ Invest Europe Responsible Investment Roundtable
- Global Investors Governance Network (GIGN)


Your organisation's role in the initiative during the reporting period (see definitions)

- □ Basic
- ☑ Moderate
- \Box Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Hermes EOS is an active member of GIGN on our behalf. Hermes participates in its biweekly conference calls to discuss international governance matters, market-specific regulatory developments and company initiatives. Hermes uses GIGN as a platform for collaborative engagement with other investors on company and public policy initiatives

- □ Global Impact Investing Network (GIIN)
- Global Real Estate Sustainability Benchmark (GRESB)

	Your organisation's role in the in	nitiati	ve during t	he reporting per	iod (see definitions)
✓ Basic					

- □ Moderate
- □ Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

ISIF encourages external investment managers to report to GRESB, and reviews reports when available.

□ Green Bond Principles

☑ Institutional Investors Group on Climate Change (IIGCC)

	Your organisation's role in the initiative during the reporting period (see definitions)
🗆 Ba	asic
	oderate
⊠ Ao	dvanced
	Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

ISIF's service provider, Hermes EOS, are members of IIGCC's Corporate Working Group and are working closely with the organisation as part of the Climate Action 100+ initiative.

☑ Interfaith Center on Corporate Responsibility (ICCR)



Your organisation's role in the initiative during the reporting period (see definitions)

☑ Basic

□ Moderate

 \Box Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Hermes are engaged on our behalf, in terms of attending, speaking at ICCR events and collaborative engagements.

Activity included signing the Interfaith Centre on Corporate Responsibility's (ICCR's) statement on firearms. The statement sets out best practice guidelines for gun manufacturers, retailers and other companies. The ICCR agreed that in its engagement with companies, it would refer to HEOS suggestion that they should publish their firearms policies. HEOS believe this would enable stakeholders to understand how companies are managing the risks that firearms pose to employees, customers and others, and could encourage better practice more widely.

- □ International Corporate Governance Network (ICGN)
- □ Investor Group on Climate Change, Australia/New Zealand (IGCC)
- □ International Integrated Reporting Council (IIRC)
- ☑ Investor Network on Climate Risk (INCR)/CERES

Your organisation's role in the initiative during the reporting period (see definitions)

□ Basic

☑ Moderate

□ Advanced

Provide a brief commentary on the level of your organisation's involvement in the initiative. [Optional]

Hermes EOS are involved on our behalf - maintain close contact, in order to work together to formulate potential shareholder resolutions for 2019.

- □ Local Authority Pension Fund Forum
- □ Principles for Sustainable Insurance
- Regional or National Social Investment Forums (e.g. UKSIF, Eurosif, ASRIA, RIAA), specify

SIF Ireland

Your organisation's role in the initiative during the reporting period (see definitions)

□ Basic

□ Moderate

Advanced

	Provide a brief commentary on the level of your organisation's involvement in the initiative.
	[Optional]

ISIF is a founding member of SIF Ireland.

SIF Ireland was formally established in Q1 2017. It is chaired by Terence O'Rourke, former KPMG managing partner and current Chairman of Enterprise Ireland, and is specifically focused on raising awareness of and addressing barriers to sustainable and responsible investment within the Irish investment community. Members include a range of investment managers, consultants and industry bodies including the IAPF and IAIM. It meets quarterly and ISIF is represented by its Head of Responsible Investment.

- □ Responsible Finance Principles in Inclusive Finance
- □ Shareholder Association for Research and Education (Share)
- □ United Nations Environmental Program Finance Initiative (UNEP FI)
- □ United Nations Global Compact
- □ Other collaborative organisation/initiative, specify



Frequency of contribution

- Quarterly or more frequently
- \bigcirc Biannually
- Annually
- \odot Less frequently than annually
- \odot Ad hoc
- Other

□ Provided financial support for academic or industry research on responsible investment

□ Provided input and/or collaborated with academia on RI related work

☑ Encouraged better transparency and disclosure of responsible investment practices across the investment industry

Description

Participated in a variety of speaking events aimed at promoting RI/ESG in Irish market - actively involved with CDP Ireland which is focused on transparency and disclosure.

Frequency of contribution

- Quarterly or more frequently
- \bigcirc Biannually
- Annually
- O Less frequently than annually
- Ad hoc
- Other
- Spoke publicly at events and conferences to promote responsible investment

Description

Participated in a variety of speaking events aims at promoting RI/ESG in Irish market

Frequency of contribution

- Quarterly or more frequently
- Biannually
- Annually
- Less frequently than annually
- \bigcirc Ad hoc
- Other
- □ Wrote and published in-house research papers on responsible investment
- I Encouraged the adoption of the PRI

Description

Participated in a variety of speaking events aims at promoting RI/ESG in Irish market



Frequency of contribution

- Quarterly or more frequently
- \bigcirc Biannually
- \bigcirc Annually
- \odot Less frequently than annually
- \bigcirc Ad hoc
- \bigcirc Other

☑ Responded to RI related consultations by non-governmental organisations (OECD, FSB etc.)

Description

During 2018, on behalf of clients including ISIF, HEO formally responded to 35 consultations and held 196 discussions to press views with the relevant regulators and stakeholders.

Frequency of contribution

- Quarterly or more frequently
- Biannually
- \bigcirc Annually
- Less frequently than annually
- \bigcirc Ad hoc
- \bigcirc Other

□ Wrote and published articles on responsible investment in the media

- A member of PRI advisory committees/ working groups, specify
- ☑ On the Board of, or officially advising, other RI organisations (e.g. local SIFs)

Description

Founding member of SIF Ireland and of CDP Ireland

Frequency of contribution

- Quarterly or more frequently
- Biannually
- Annually
- Less frequently than annually
- \bigcirc Ad hoc
- \bigcirc Other
- □ Other, specify

\bigcirc No

SG 10.3 Describe any additional actions and initiatives that your organisation has taken part in during the reporting year to promote responsible investment [Optional]

ISIF often highlights its support of PRI at some of the many external presentations it gives on the Fund, usually at industry conferences, or peer group seminars and in more private peer-to-peer meetings. The promotion of RI/ESG generally depends on the nature of the topics under discussion.

Our engagement service provider, Hermes EOS, has published case studies on its website, participated in academic research, responded to consultations related to responsible investment and supported the development of stewardship codes. EOS is involved in a wide range of key networks on our behalf.

Outsourcing to fiduciary managers and investment consultants

SG 12 Mandatory Public Core Assessed PRI 4					
	SG 12	Mandatory	Public	Core Assessed	PRI 4

New selection options have been added to this indicator. Please review your prefilled responses carefully.

SG 12.1	Indicate whether your organisation uses investment consultants.
---------	---

□ Yes, we use investment consultants

☑ No, we do not use investment consultants.

ESG issues in asset allocation



 Asset class implementation not reported in other modules

 SG 16
 Mandatory
 Public
 Descriptive
 General

 SG 16.1
 Describe how you address ESG issues for internally managed assets for which a specific PRI asset class module has yet to be developed or for which you are not required to report because your assets are below the minimum threshold.



Asset Class	Describe what processes are in place and the outputs or outcomes achieved
Fixed income -	- DAA Corp Bond - An ESG/RI assessment was conducted as part of the original transaction assessment. ISIF was satisfied with ESG and sustainability commitment of the company.
SSA	- Irish Water - as captured in section 14.2 has entered into loan facilities of €450m in total with the Ireland Strategic Investment Fund (ISIF). An ESG/RI assessment was conducted as part of the transaction assessment. Irish Water aims to enable an efficient and sustainable supply of water across the country.
Fixed income - Corporate (financial)	ISIF is developing and trialling an ESG Framework focussed on the bottom-up systematic integration of ESG factors across all Irish transactions on both a pre-investment and post-investment basis. This tool guides investment in various sectors by identify the relevant ESG risks in the pre-investment due diligence stage on a sector specific basis. ISIF is also aiming to establish systematic ESG monitoring for the Irish portfolio as part of the Framework. This project is across all asset classes
Fixed income - Corporate (non- financial)	ISIF has developed an ESG Framework focussed on the bottom-up systematic integration of ESG factors across all Irish transactions on both a pre-investment and post-investment basis. This tool guides investment in various sectors by identifying the relevant ESG risks in the pre-investment due diligence stage on a sector specific basis. ISIF has also established a systematic ESG monitoring for the Irish portfolio as part of the Framework. This project is across all asset classes, including fixed income.
Private equity	Internally Managed Direct Private equity investments include some global sustainability themed investments in issues such as waste and health. ESG issues are addressed in different ways as each transaction is unique. For example:
	Assessment of the sustainability commitment of companies as part of the Investment decision making process
	Environmentally positive investments in technology solutions for the waste, recycling
	 and resource industry. Social Issues such as Data protection and risk mitigation via strong oversight at all levels.
	• Significant attention given to governance issues across all PE transactions.
	Decisions taken regarding board seats - observer status or board member as
	 appropriate on the board. Ensure appropriate subcommittee responsibilities and oversight.
	Systematic integration of ESG factors across all Irish transactions on both a pre-investment and post-investment basis across all asset classes as part of new ESG framework tool which aims to guide investment in various sectors and to identify the relevant ESG risks on both a pre and post investment basis.
	Ongoing ESG monitoring continues to be an integral part of investments in this sector - particularly the area of governance where ISIF must balance its role as an active owner and state sponsored entity.
Infrastructure	Direct or Internally Managed Infrastructure investments include some waste to energy, renewable energy and connectivity investments. These investments typically consider and review environmental impact statements and technical due diligence reports together with Health and Safety assessments as part of the overall investment decision making process.
	Some investment examples include:
	Investment in a project tackling the problem of landfills and waste in Ireland. ISIF



	 assessed ESG issues and sustainability commitment of the company as part of the Investment decision making process. Connectivity investments where ISIF assessed ESG issues and sustainability commitment of the company as part of the Investment decision making process. As is usual for ISIF transactions, emphasis was on governance issues. Renewable Energy Investments - ISIF assessed ESG issues and sustainability commitment of the company as part of the Investment decision making process. At a high level, these investments in a diverse range of renewable energy assets, are very positively aligned with the environmental focus of the ISIF Sustainability& Responsible Investment Strategy, which specifically emphasises climate change considerations and decarbonisation of the Irish economy over the long term as a key consideration for the Fund. Ongoing ESG monitoring continues to be an integrated part of investment process.
--	--

SG 17	Ma	ndatory	Public	Descriptive	General
SG	17.1	Describe how you address ESG iss asset class module has yet to be de your assets are below the minimum	eveloped or for whi		



Asset Class	Describe what processes are in place and the outputs or outcomes achieved
Fixed income - SSA	All Fixed Income SSA holdings are monitored as part of the Global Portfolio Analytics service provided by Oekom research / ISS Ethix/ ISS-ESG.
Property	The Global Property Funds' portfolios are being wound down over time. Therefore, ESG issues are addressed to various degrees across these portfolios. arise. For example, ISIF had in depth discussions with one such Fund regarding alleged health & safety / labour issues that arose during the year.
	Within ISIF's Irish Property Portfolio, ESG issues are addressed to varying degrees by external managers - ISIF has a monitoring role:
	Man Alto: ISIF has committed €25m alongside a further €50m from Finnish pension fund Etera. Man-Aalto manages a €75m real-estate debt fund targeting relatively small ticket loans to builders and developers. Parent company Man Group have adopted firm-wide responsible investment policies supporting globally recognised norms which Man-Aalto adheres to and ESG factors are incorporated into all investment decisions. Man Group is also a PRI signatory. Regarding CSR activities, Man Group has several firm-wide diversity and inclusion initiatives and provides support for charity and community programmes.
	Other Property Investments implement a Responsible Property Investment Policy, Anti-Bribery and Corruption Policies, respond to GRESB and/or provide environmental information on underlying assets as part of ISIF reporting requirements.
	All Subject to the ESG Framework.
	Irish Infrastructure Fund (IIF):
Infrastructure	The Managers of the Fund, AMP Capital and ILIM which are both PRI signatories.
	AMP Capital have a publicly available ESG and Responsible Investment Philosophy document. This policy is reviewed annually by ISIF.
	ESG encompasses a broad range of issues that may of themselves, or in combination, have a material impact on the risk/return characteristics of our investments. These issues may be driven by existing or future regulations, reflect issues of significant societal concern, or pose potential operational, financial, strategic, reputational or systemic risks:
	Environmental: Natural resource use and degradation, waste, pollution, greenhouse gas emissions, climate change, clean technology products and services, environmental management practices.
	Social: Human capital, workplace health and safety, labour relations and standards, human rights, demographic changes, supply-chain and community impacts.
	Governance: Board composition and independence, executive remuneration and incentive plans, corporate accountability structures, compliance, negligence, bribery and corruption, conflicts of interest and related-party transactions, shareholder rights, accounting and audit quality.
	The Fund has delivered some strong ESG outcomes and is ranked 2nd by GRESB relative to European peers based on the strong performance of underlying assets such as the Convention Centre and its Wind farm portfolio.
Hedge funds -	Select whether you use the PRI Hedge Fund DDQ
DDQ	○ Yes
	No



Hedge funds	All Hedge Funds are subject to the Cluster Munitions and Anti - Personnel Mines related exclusions.
Forestry	Davy Asset Management is the manager of the "The First Forestry Fund" and Coillte manage the trees during the life of the Fund. Davy are a recent PRI signatory since 2016.
	Coillte's forests are certified by the Forest Stewardship Council (FSC) scheme originally since May 2001, which demonstrates that they are well managed in accordance with strict environmental, social and economic criteria. If Coillte lose FSC certification, they can be terminated as manager of the forests. Coillte also have a Chain of Custody (CoC) certification, a mechanism for tracking certified material from the forest to the final product.
	Coillte is audited each year for the following certifications
	 FSC (Forest Stewardship Council) certification of responsible forest management PEFC (Programme for the Endorsement of Forest Certification) certification of sustainable forest management ISO 14001 certification for Coillte's Environmental Management System (EMS) OHSAS 18001 certification for Coillte's Health and Safety System (OHSAS)
	Coillte have a Chain of Custody (CoC) certification.
	Dasos manages an ISIF forestry investment and are a PRI signatory with a detailed Forest Investment policy and ESG guidelines.
	These policies are reviewed annually by ISIF.
Cash	ISIF cash account is held by the Central Bank of Ireland. Cash and equivalents are managed by third party managers: Amundi Asset Management and DWS, who are PRI Signatories.

Com	munication			
SG 19	Mandatory	Public	Core Assessed	PRI 2, 6
SG 19.1 Indicate whethe SG 19.1		organisation typically disclose of the disclosure to clients/ben		

Caution! The order in which asset classes are presented below has been updated in the online tool to match the Reporting Framework overview.

If you are transferring data from an offline document, please check your response carefully.

Selection, Appointment and Monitoring

Do you disclose?

- \odot We do not disclose to either clients/beneficiaries or the public.
- \bigcirc We disclose to clients/beneficiaries only.
- We disclose to the public



Yes

 \bigcirc No

Disclosure to public and URL	Γ
Disclosure to public and URL	
☑ How responsible investment considerations are included in manager selection, appointment and monitoring processes	
☑ Details of the responsible investment activities carried out by managers on your behalf	
☑ E, S and/or G impacts and outcomes that have resulted from your managers' investments and/or active ownership	
□ Other	
	T
Frequency	
Quarterly or more frequently	
Biannually	
☑ Annually	
Less frequently than annually	
□ Ad-hoc/when requested	
URL	
http://isif.ie/how-we-invest/responsible-investment/overview/	
	_
Listed equity - Incorporation	
Do you disclose?	
\odot We do not proactively disclose it to the public and/or clients/beneficiaries	
○ We disclose to clients/beneficiaries only.	
We disclose it publicly	
The information disclosed to clients/beneficiaries is the same	

Yes

 \bigcirc No

Disclosure to public and URL	
Disclosure to public and URL	
 Broad approach to ESG incorporation 	
 Detailed explanation of ESG incorporation strategy used 	
Frequency	
Quarterly or more frequently	
Biannually	
Annually	
☑ Less frequently than annually	
□ Ad-hoc/when requested	
URL	
http://isif.ie/wp-content/uploads/2018/01/SRIS_Dec2017.pdf	
URL	
http://isif.ie/how-we-invest/responsible-investment/overview/	
	I
Listed equity - Engagement	
Do you disclose?	
O We do not disclose to either clients/beneficiaries or the public.	
• We disclose to clients/beneficiaries only.	
We disclose to the public	
The information disclosed to clients/beneficiaries is the same	



 \bigcirc No



Disclosure to public and URL

☑ Details on the overall engagement strategy

 \boxdot Details on the selection of engagement cases and definition of objectives of the selections, priorities and specific goals

□ Number of engagements undertaken

☑ Breakdown of engagements by type/topic

 \Box Breakdown of engagements by region

 \Box An assessment of the current status of the progress achieved and outcomes against defined objectives

☑ Examples of engagement cases

□ Details on eventual escalation strategy taken after the initial dialogue has been unsuccessful (i.e. filing resolutions, issuing a statement, voting against management, divestment etc.)

 $\hfill\square$ Details on whether the provided information has been externally assured

 $\ensuremath{\boxdot}$ Outcomes that have been achieved from the engagement

□ Other information

Frequency

 $\ensuremath{\boxtimes}$ Quarterly or more frequently

□ Biannually

- \Box Annually
- $\hfill\square$ Less frequently than annually

□ Ad-hoc/when requested

URL

http://isif.ie/how-we-invest/responsible-investment/active-ownership/

Listed equity – (Proxy) Voting

Do you disclose?

○ We do not disclose to either clients/beneficiaries or the public.

 \bigcirc We disclose to clients/beneficiaries only.

• We disclose to the public

	The information disclosed to clients/beneficiaries is the same
Yes	
○ No	



Disclosure to public and URL
Disclosure to public and URL
O Disclose all voting decisions
○ Disclose some voting decisions
 Only disclose abstentions and votes against management
Frequency
☑ Quarterly or more frequently
Biannually
Annually
Less frequently than annually
□ Ad hoc/when requested
URL http://isif.ie/how-we-invest/responsible-investment/active-ownership/

SG 19.2

Additional information [Optional]

ISIF discloses significant details of its Active Ownership programme and uses the PRI Public Transparency reporting to disclose details of implementation across all aspects of its S&RI strategy implementation.



Ireland Strategic Investment Fund (ISIF)

Reported Information

Public version

Indirect – Manager Selection, Appointment and Monitoring

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.



Listed Equity and Fixed Income Strategies

SAM 01	Mandatory	Public	Gateway	PRI 1
SAIVIUI	Mandatory	Fublic	Galeway	PRII
	Indicate which of the following ESG	incorporation strat	egies vou require vour external m	apager(s)

SAM 01.1

Indicate which of the following ESG incorporation strategies you require your external manager(s) to implement on your behalf for all your listed equity and/or fixed income assets:

Active investment strategies

Active investment strategies	Listed Equity	FI - Corporate (financial)	FI - Corporate (non- financial)
Screening	\checkmark	Y	V
Thematic			
Integration			
None of the above			

Passive investment strategies

Passive investment strategies	Listed Equity		
Screening			
Thematic			
Integration			
None of the above			

Selection Public Core Assessed PRI 1 SAM 02 Mandatory Public Core Assessed PRI 1 SAM 02.1 Indicate what RI-related information your organisation typically covers in the majority of selection documentation for your external managers



	LE	FI - Corporate (financial)	FI - Corporate (non-financial)	Private equity	
Your organisation's investment strategy and how ESG objectives relate to it		$\overline{\mathbf{V}}$		Ø	
ESG incorporation requirements	\checkmark		V	V	
ESG reporting requirements	\checkmark		V	\checkmark	
Other	\checkmark				
No RI information covered in the selection documentation					

If you select any 'Other' option(s), specify

The RI-related information sought will differ depending on the mandate and the process. For example public procurement will typically require detailed information on ESG integration, PRI signatory status or appropriate equivalent.

Non-public procurement-based manager selection usually facilitates a deeper dive into specific ESG issues and ISIF has developed an ESG DD framework to both identify material issues and evaluate the degree of ESG integration of potential third-party managers.





	LE	FI - Corporate (financial)	FI - Corporate (non-financial)	Private equity	
Assess the time horizon of the investment manager's offering vs. your/beneficiaries' requirements			V		
Assess the quality of investment policy and its reference to ESG		V	V	V	
Assess the investment approach and how ESG objectives are implemented in the investment process	V		K		
Review the manager's firm-level vs. product- level approach to RI				V	
Assess the ESG definitions to be used					
Other				V	
None of the above					

ESG people/oversight

	LE	FI - Corporate (financial)	FI - Corporate (non-financial)	Private equity	
Assess ESG expertise of investment teams					
Review the oversight and responsibilities of ESG implementation				V	
Review how is ESG implementation enforced /ensured					
Review the manager's RI-promotion efforts and engagement with the industry					
Other	\checkmark	V		V	
None of the above					



Process/portfolio construction/investment valuation

	LE	FI - Corporate (financial)	FI - Corporate (non-financial)	Private equity
Review the process for ensuring the quality of the ESG data used	V		V	
Review and agree the use of ESG data in the investment decision making process				
Review and agree the impact of ESG analysis on investment decisions				
Review and agree ESG objectives (e.g. risk reduction, return seeking, real-world impact)	V	V	V	V
Review and agree manager's ESG risk framework				
Review and agree ESG risk limits at athe portfolio level (portfolio construction) and other ESG objectives				
Review how ESG materiality is evaluated by the manager	V	Ø		
Review process for defining and communicating on ESG incidents				
Review and agree ESG reporting frequency and detail	R	V	\checkmark	
Other, specify				
None of the above				

If you select any 'Other' option(s), specify

The ESG due diligence being undertaken by ISIF on its external Managers has a dual purpose: (1) to make a pre-commitment assessment of the Manager/GP's responsible investment/ ESG processes, capacity and performance, and

(2) to set up an ongoing engagement which will endure through the investment period.

Each Manager/GP is unique in terms of its culture and investment approach and focus. The level of ESG/ responsible investment maturity and capacity in each Manager/GP is expected to be influenced by capacity and size, previous requirements of investors, its intrinsic organisational culture, and the overarching fund strategy.

The scope of the ESG Due Diligence Assessment includes several aspects across the following categories: • ESG Policies and Processes



- · Management of ESG risks and value creation;
- Engagement of portfolio companies on ESG risks and issues; and
- Monitoring of ESG performance across the fund.

SAM 02.3 Indicate the selection process and its ESG/RI components

- ☑ Review ESG/RI responses to RfP, RfI, DDQ etc.
- Z Review responses to PRI's Limited Partners' Responsible Investment Due Diligence Questionnaire (LP DDQ)
- Review publicly available information on ESG/RI
- I Review assurance process on ESG/RI data and processes
- ☑ Review PRI Transparency Reports
- I Request and discuss PRI Assessment Reports
- ☑ Meetings with the potential shortlisted managers covering ESG/RI themes
- ☑ Site visits to potential managers offices
- ☑ Other, specify
 - ESG Screening includes three separate steps:
 - 1) Initial ESG Assessment based on basic information about the Fund.
 - 2) External Factors Review an online search of key ESG terms and parameters to identify if there is any
 - publicly available / online commercially relevant ESG information related to the Fund.
 - 3) Determination of next ESG steps to inform further DD.

SAM 02.4 When selecting external managers does your organisation set any of the fol

	LE	FI - Corporate (financial)	FI - Corporate (non- financial)	Private equity	
ESG performance development targets					
ESG score		V	V		
ESG weight					
Real world economy targets	V	V	V		
Other RI considerations		V	V		
None of the above					

If you select any 'Other' option(s), specify

Other RI Considerations that ISIF considers:

Adherence to ISIF exclusion list

- · Commitment responsible investment policy and to its continual improvement / development and implementation
- system to incorporate ESG risk management in the Fund
- Engagement with ISIF on ESG, through ongoing reporting (at least yearly, potentially using existing governance structures) around



ig:

- Any changes/ updates to the ESG/ Responsible investment policy
- Demonstration of the system to incorporate ESG risk management in the Fund (Fund level processes)
- Portfolio company ESG performance (considering risks and opportunities)
- ESG Incidents (ISIF to consider if more timely / ad hoc reporting is required for ESG incidents)

Notwithstanding, the level of responsible investment incorporation in Fund terms is expected to be influenced by the capacity and size of the GP, previous requirements of investors and fund strategy. For many domestic funds this can be a first conversation about ESG/RI so we don't implement minimal targets but instead encourage disclosure and a commitment to improvements over time.

Appointment

M 04	Man	datory	Public	Core Assessed	PRI 1
		Indicate if in the majority of	of cases and where the st	tructure of the product allows,	vour organisation
SAM 0	4.1			opointment and/or commitmen	
□ Sets	s stand	dard benchmarks or ESG be	enchmarks		
☑ Defi	nes E	SG objectives and/ or ESG	related exclusions/restric	tions	
□ Sets	s incer	ntives and controls linked to	the ESG objectives		
🗹 Rec	uires	reporting on ESG objectives			
🗹 Rec	uires 1	the investment manager to a	adhere to ESG guidelines	s, regulations, principles or star	ndards
□ Oth	er, spe	ecify (1)			
□ Oth	er, spe	ecify (2)			
🗆 Nor	e of th	ne above			

Provide an example per asset class of your benchmarks, objectives, incentives/controls and reporting requirements that would typically be included in your managers' appointment.

Asset class

☑ Listed equity (LE)

SAM 04.2

Benchmark

☑ We do not set benchmarks

ESG Objectives

SG related strategy, specify

All Fund managers are made aware of the Funds Sustainability and Responsible Investment Strategy

Second ESG related investment restrictions, specify

exclusions mandated by the following legislation:

- 1) Cluster Munitions and Anti-Personnel Mines Act, 2008; and
- 2) Fossil Fuel Divestment Act, 2018
- 3) Tobacco Manufacturing

☑ ESG integration, specify

Include formal commitments relating to ESG integration in contracts or in side letters as needed.



☑ Engagement, specify

All listed Equity (segregated accounts) portfolio holdings are required to facilitate engagement by our third party service provider.

☑ Voting, specify

All listed Equity managers (segregated accounts) portfolio holdings are subject to voting recommendations by our third-party service provider.

Promoting responsible investment

All managers are assessed in terms of their commitment to international standards, industry (association) guidelines, reporting frameworks, or initiatives that promote responsible investment practices.

SG specific improvements

ISIF assesses the Managers commitment to its responsible investment policy and to its continual improvement / development.

Section Standards, Section Standards, Section Standards, Specify

All managers are assessed in terms of their commitment to international standards, industry (association) guidelines, reporting frameworks, or initiatives that promote responsible investment practices. (similar to question above)

□ Other, specify

Incentives and controls

☑ We do not set incentives and controls

Reporting requirements

- Monthly
- Quarterly
- Bi-annually
 Annually
 Annuall
- Annually
- Ad-hoc/when requested
- Fixed income Corporate (financial)

Benchmark

☑ We do not set benchmarks

ESG Objectives

- □ Other, specify
- ESG related strategy, specify

All Fund managers are made aware of the Funds Sustainability and Responsible Investment Strategy

SG related investment restrictions, specify

Cluster Munitions and Anti Personnel Mines Tobacco Production Fossil Fuel Divestment Legislation High Carbon exclusions Highest Carbon Fossil Fuels: Coal * Oil Sands Production * Processing

☑ ESG integration, specify

All potential 3rd party managers are subject to ESG DD that assesses their Internal policies / controls / commitment to ESG



☑ Engagement, specify

All Segregated Fixed Income holdings are included as part of the Engagement program

☑ Voting, specify

n/a Fl

Promoting responsible investment

All managers are assessed in terms of their commitment to international standards, industry (association) guidelines, reporting frameworks, or initiatives that promote responsible investment practices.

☑ ESG specific improvements

ISIF assesses the Managers commitment to its responsible investment policy and to its continual improvement / development.

SG guidelines/regulation, principles/standards, specify

All the Funds Global Fixed Income managers are PRI signatories and their PRI reporting is reviewed. All managers are assessed in terms of their commitment to international standards, industry (association) guidelines, reporting frameworks, or initiatives that promote responsible investment practices. (similar to question above)

□ Other, specify

Incentives and controls

 $\ensuremath{\boxtimes}$ We do not set incentives and controls

Reporting requirements

- Ad-hoc/when requested
- Annually
- Bi-annually
 Alignment
 Alignm
- Quarterly
- O Monthly
- ☑ Fixed income Corporate (non-financial)

Benchmark

☑ We do not set benchmarks

ESG Objectives

- □ Other, specify
- ☑ ESG related strategy, specify

All Fund managers are made aware of the Funds Sustainability and Responsible Investment Strategy

SG related investment restrictions, specify

Cluster Munitions and AntiPersonnel Mines Tobacco Production Highest Carbon Fossil Fuels : Coal & Oil Sands Production & Processing Fossil Fuel Act 2018

SG integration, specify

All potential 3rd party managers are subject to ESG DD that assesses their Internal policies / controls / commitment to ESG



☑ Engagement, specify

All Segregated Fixed Income holdings are covered as part of the Engagement program

☑ Voting, specify

n/a

Promoting responsible investment

All managers are assessed in terms of their commitment to international standards, industry (association) guidelines, reporting frameworks, or initiatives that promote responsible investment practices.

☑ ESG specific improvements

ISIF assesses the Managers commitment to its responsible investment policy and to its continual improvement / development.

ESG guidelines/regulation, principles/standards, specify

All the Funds Global Fixed Income managers are PRI signatories and their PRI reporting is reviewed

□ Other, specify

Incentives and controls

☑ We do not set incentives and controls

Reporting requirements

- Ad-hoc/when requested
- Annually
- Bi-annually
 Alignment
 Alignm
- Quarterly
- Monthly
- ☑ Private equity

Benchmark

☑ We do not set benchmarks

ESG Objectives

☑ ESG related strategy, specify

All Fund managers are made aware of the Funds Sustainability and Responsible Investment Strategy

Second ESG related investment restrictions, specify

- Cluster Munitions and AntiPersonnel Mines Tobacco Production Highest Carbon Fossil Fuels : Coal * Oil Sands Production * Processing Fossil Fuel Act 2018
- ✓ ESG integration, specify

All potential PE managers are subject to ESG DD that assesses their Internal policies / controls / commitment to ESG - it is highly applicable to PE

I Engagement, specify

All PE managers are typically very engaged with underlying investees on wide range of issues

- ☑ Voting, specify
 - n/a



☑ Promoting responsible investment

All managers are assessed in terms of their commitment to international standards, industry (association) guidelines, reporting frameworks, or initiatives that promote responsible investment practices.

☑ ESG specific improvements

ISIF assesses the GPs commitment to its responsible investment policy and to its continual improvement / development.

Section Standards, Specify

All GPs are assessed in terms of their commitment to international standards, industry (association) guidelines, reporting frameworks, or initiatives that promote responsible investment practices. (similar to question above)

□ Other, specify

Incentives and controls

I We do not set incentives and controls

Reporting requirements

- Ad-hoc/when requested
- Annually
- Bi-annually
- Quarterly
- Monthly

SAM 04.3 Indicate which of these actions your organisation might take if any of the requirements are not met

Discuss requirements not met and set project plan to rectify

- ☑ Place investment manager on a "watch list"
- ☑ Track and investigate reason for non-compliance
- ☑ Re-negotiate fees
- I Failing all actions, terminate contract with the manager
- □ Other, specify
- □ No actions are taken if any of the ESG requirements are not met

Monitoring						
SAM 05	Mandate	y	Public	Core Assessed	PRI 1	
SAM		en monitoring managers, rmation your organisation		following types of responsible	investment	



	LE	FI - Corporate (financial)	FI - Corporate (non-financial)	Private equity	
ESG objectives linked to investment strategy (with examples)		V		V	
Evidence on how the ESG incorporation strategy(ies) affected the investment decisions and financial / ESG performance of the portfolio/fund	V				
Compliance with investment restrictions and any controversial investment decisions	\checkmark			V	
ESG portfolio characteristics	\checkmark		V	\checkmark	
How ESG materiality has been evaluated by the manager in the monitored period				V	
Information on any ESG incidents				V	
Metrics on the real economy influence of the investments			V		
PRI Transparency Reports				\checkmark	
PRI Assessment Reports	V			\checkmark	
RI-promotion and engagement with the industry to enhance RI implementation					
Changes to the oversight and responsibilities of ESG implementation					
Other general RI considerations in investment management agreements; specify					
None of the above					

If you select any 'Other' option(s), specify

All Listed Equity and Fixed income portfolio holdings are subject to details ESG analysis twice a year through use of a third-party service provider ISS-ESG. This includes a wide variety of analysis conducted on an aggregated basis to include:

- Exclusions compliance
- ESG& Controversies to include sustainability performance and standards
- Alignment with the UN SDGs
- Directly attributed CO2e emissions (Scope 1& 2) per 100 Euro invested



- Fossil fuel exposure
- Impact Metrics
- SAM 05.2

When monitoring external managers, does your organisation set any of the following to measure compliance/progress

	LE	FI - Corporate (financial)	FI - Corporate (non- financial)	Private equity	
ESG score					
ESG weight					T
ESG performance minimum threshold					
Real world economy targets	\checkmark	V		V	
Other RI considerations					
None of the above					T

Outputs and outcomes

SAM 09	Mandatory	Public	Additional Assessed	PRI 1,6

SAM 09.1

Provide examples of how ESG issues have been addressed in the manager selection, appointment and/or monitoring process for your organisation during the reporting year.

☑ Add Example 1



Topic or issue	Monitoring
Conducted by	☑ Internal staff
Asset class	 All asset classes Listed Equity Fixed income – corporate (financial) Fixed income – corporate (non financial) Private equity
Scope and process	Formalising ACR process to include ESG Framework assessment
Outcomes	40 portfolio investments (including direct and indirect) were assessed using the ESG tool on post investment basis as part of Annual Control Report (ACR) process over 2018. This process was formally integrated in the latter half of the year.

☑ Add Example 2

Topic or issue	Manager selection
Conducted by	☑ Internal staff
Asset class	 All asset classes Listed Equity Fixed income – corporate (financial) Fixed income – corporate (non financial) Ø Private equity
Scope and process	Detailed pre-investment analysis of manager, including review of PRI transparency reports and completion of ESG PE DDQ as part of internal RI/ESG assessment.
Outcomes	ESG/RI standards were high and ISIF was very pleased to progress the transaction.

☑ Add Example 3



Topic or issue	Adherence to legislative Exclusion list in a pooled fund structure
Conducted by	☑ Internal staff
Asset class	 All asset classes Listed Equity Fixed income – corporate (financial) Fixed income – corporate (non financial) Private equity
Scope and process	ISIF operates a whole of fund approach to its Sustainability and Responsible Investment Strategy and exclusionary strategy, with particular emphasis on legislatively required exclusions. For pooled fund structures it is often challenging to get this commitment. However, when corner- stoning a new Fund ISIF insists on getting these requirements embedded in legal documents via side letters where necessary.
Outcomes	In cornerstoning a new Fund with a third party manager ISIF succesfully implemented its exlcusionary criteria via a side letter. This was a red line item for the Fund in terms of progressing the investment or not.

- □ Add Example 4
- □ Add Example 5
- $\hfill\square$ We are not able to provide examples



Ireland Strategic Investment Fund (ISIF)

Reported Information

Public version

Direct - Listed Equity Incorporation

PRI disclaimer

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ESG incorporation in actively managed listed equities



The ISIF amended its strategy in December 2017 to allow for the exclusion of specific entities or categories of investment as a responsible investment tool on a limited basis. Such exclusions may be made where, having considered relevant, reliable and reasonable factual evidence, it has been reasonably concluded that investing in an entity or category of investment is not consistent with the Agency's statutory duties concerning investments of the Fund or with its investment strategy for the discretionary assets of the Fund. This is in addition to investment exclusions mandated by legislation.

Certain exclusions from the Fund are mandated by legislation, specifically the Cluster Munitions and Anti-Personnel Mines Act 2008. The ISIF's predecessor, the National Pensions Reserve Fund, developed a list of prohibited securities in the context of this statutorily mandated exclusion and the ISIF continues to review this and update as appropriate. As this is a legislative requirement - All Assets are subject to it - hence 100% is the figure noted above.



In addition to this, the ISIF operates a strategy of limited negative screening or exclusions as follows:

1) That any proposed exclusion of an entity or category of investments is duly supported by relevant, reliable and reasonable factual evidence; and

2) That having regard to such evidence, it can be reasonably concluded that investing in the entity or category of investments would not be consistent with the Agency's statutory duties concerning investments of the ISIF or with the Agency's approved investment strategy for the ISIF's discretionary assets.

These exclusions which include Tobacco, Coal and Oils Sands are subject to practical implementation considerations, contractual obligations and portfolio management best practice.

The Fossil Fuel Divestment Act 2018 was signed into law in December 2018. The Act provides for the divestment by ISIF from fossil fuel undertakings (effectively, companies that derive more than 20pc of their revenues from the exploration, extraction and/or refinement of fossil fuels) within a practicable timeframe. The passing of this legislation marks Ireland out as one of the first countries in the world to withdraw public money from investment in fossil fuels. It also positions the ISIF as one of a handful of sovereign wealth funds globally to implement a fossil fuel divestment strategy.

ISIF has developed a list of 148 companies in which it will not invest, and this list which is published on ISIF's website will be actively monitored and reviewed. ISIF had exposure to approximately €72m worth of stocks and bonds in 38 individual companies and these were sold in December 2018 and early January 2019. Exiting fossil fuel investments builds on ISIF's existing investment exclusionary strategy described above in respect of coal production and processing, tobacco manufacturing, and cluster munitions and anti-personnel mines.

Integration

All ISIF's Direct listed equity holdings are subject to integrated ESG analysis. All of these investments were subject to ESG analysis on a pre-investment basis, and are reviewed and monitored on a an ongoing basis. Governance issues are typically a key issue and ISIF also discloses voting activity in respect of these holdings.

LEI 01.3

If assets are managed using a combination of ESG incorporation strategies, briefly describe how these combinations are used. [Optional]

The combination of ESG incorporation strategies is more of an output of the evolution and history of the Funds equity exposure rather than a specific ESG incorporation strategy. ISIF's historical approach has been almost the opposite of the experience of many other equity investors in that we started first with Active Ownership, then some themed / fully integrated mandates followed by an exclusion policy.

(A) Implementation: Screening



Type of screening

☑ Negative/exclusionary screening

Screened by



- ☑ Product
- ☑ Activity
- ☑ Sector
- □ Country/geographic region
- □ Environmental and social practices and performance
- □ Corporate governance

Description

ISIF has limited exposure to internally managed active listed equities - The Fund is invested directly in four listed entities -all of which it played a part in bringing to IPO. These exposures are managed and monitored directly by the investment team and are subject to the Funds S&RI Strategy.

- □ Positive/best-in-class screening
- □ Norms-based screening

LEI 04.2 Describe how you notify clients and/or beneficiaries when changes are made to your screening criteria.

Fossil Fuel Divestment

The Fossil Fuel Divestment Act 2018 was signed into law in December 2018. The Act provides for the divestment by ISIF from fossil fuel undertakings (effectively, companies that derive more than 20pc of their revenues from the exploration, extraction and/or refinement of fossil fuels) within a practicable timeframe. The passing of this legislation marks Ireland out as one of the first countries in the world to withdraw public money from investment in fossil fuels. It also positions the ISIF as one of a handful of sovereign wealth funds globally to implement a fossil fuel divestment strategy.

ISIF has developed a list of 148 companies in which it will not invest, and this list which is published on ISIF's website will be actively monitored and reviewed. ISIF had exposure to approximately €72m worth of stocks and bonds in 38 individual companies and these were sold in December 2018 and early January 2019. Exiting fossil fuel investments builds on ISIF's existing investment exclusionary strategy (described below) in respect of coal production and processing, tobacco manufacturing, and cluster munitions and anti-personnel mines.

The divestment was announced by Press Release in January 2019, the Act is available online and details of exclusions are available on the fund's website.

Framework Guiding Principles:

As part of its extended exclusionary strategy the ISIF developed a framework to identify potential exclusions.

o The ISIF is committed to responsible investment and to be an active owner of its assets. Therefore, the ISIF views engagement as its preferred way of addressing companies' behaviour and effecting positive change.

o The ISIF aims for exclusions to be limited in number and are in effect a "last resort" approach to responsible Investment when other avenues are inappropriate or are deemed to be ineffective.

o Exclusions should ideally be product based, company specific and should apply to all securities issued (subject to specific exemptions).

Key parts of the process include:

- 1. Issue identification and prioritisation
- 2. Research and analysis
- 3. Establish Investment view
- 4. Mandate considerations
- 5. Portfolio Management considerations.

Criteria were established in 2017 and will be reviewed at a minimum on a bi-annual basis and are available on the Funds website.

The Fossil Fuel Divestment Act , absorbed some of the High Carbon related exclusions identified through ISIF internal framework.



	ory	Public	Core Assessed	PRI 1
LEI 05.1	Indicate which processes y analysis.	our organisation use	s to ensure screening is base	ed on robust
☑ Compret	nensive ESG research is unde	rtaken or sourced to	determine companies' activit	ies and products
	ies are given the opportunity b inaccuracies	y you or your resear	ch provider to review ESG re	search on them
	research and data used to ide staff, the internal audit function		e excluded/included is subjec	ct to internal aud
☑ Third-pa	rty ESG ratings are updated re	egularly to ensure that	t portfolio holdings comply w	ith fund policies
⊡ Trading I	platforms blocking / restricting	flagged securities or	the black list	
A committee or body with representatives independent of the individuals who conduct company research reviews some or all screening decisions				
☑ A periodi	ic review of the quality of the r	esearch undertaken	or provided is carried out	
☑ Review a	and evaluation of external rese	earch providers		
□ Other, sp	pecify			
□ None of	the above			
 None of a LEI 05.2 			l listed equity portfolio that is screening strategy.	subject to
	Indicate the proportion of y			subject to
LEI 05.2	Indicate the proportion of y			subject to
LEI 05.2 ○ <10%	Indicate the proportion of y			subject to
LEI 05.2 ○ <10% ○ 10-50%	Indicate the proportion of y			subject to
LEI 05.2 <pre> </pre> <td>Indicate the proportion of y comprehensive ESG resea</td> <td>rch as part your ESC</td> <td></td> <td></td>	Indicate the proportion of y comprehensive ESG resea	rch as part your ESC		
LEI 05.2 ○ <10% ○ 10-50% ○ 51-90% ● >90% LEI 05.3	Indicate the proportion of y comprehensive ESG resea	rch as part your ESC	screening strategy.	
LEI 05.2 ○ <10% ○ 10-50% ○ 51-90% ● >90% LEI 05.3	Indicate the proportion of y comprehensive ESG resea	rch as part your ESC	screening strategy.	
LEI 05.2 ○ <10% ○ 10-50% ○ 51-90% ● >90% LEI 05.3 ○ Quarterly	Indicate the proportion of y comprehensive ESG resea Indicate how frequently thir y or more frequently ally	rch as part your ESC	screening strategy.	
LEI 05.2 <10% 10-50% 51-90% >90% LEI 05.3 Quarterly Bi-annual Annually 	Indicate the proportion of y comprehensive ESG resea Indicate how frequently thir y or more frequently ally	rch as part your ESC	screening strategy.	

- \bigcirc Quarterly or more frequently
- \bigcirc Bi-annually
- \bigcirc Annually
- $\ensuremath{\textcircled{}}$ Less frequently than annually

(C) Implementation: Integration of ESG factors



LEI 08	Mandat	ory	Public	Core Assessed	PRI 1
		Indicate the ESG factors you s	vetematically resea	arch as part of your investment ar	alveis and

LEI 08.1 Indicate the ESG factors you systematically research as part of your investment analysis and the proportion of actively managed listed equity portfolios that is impacted by this analysis.

ESG issues	Proportion impacted by analysis
Environmental	
	Environmental
	○ <10%
	○ 10-50%
	○ 51-90%
	● >90%
Social	
	Social
	O <10%
	○ 10-50%
	○ 51-90%
	● >90%
Corporate	
Governance	Corporate Governance
	○ <10%
	○ 10-50%
	○ 51-90%
	● >90%

LEI 08.2

Additional information. [Optional

ISIF systematically reviews E, S and G factors as part of its pre-investment analysis and ongoing moritoring of its four direct equity holdings.

LEI 09 Mandatory	Public	Core Assessed	PRI 1
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LEI 09.1 Indicate which processes your organisation uses to ensure ESG integration is based on a robust analysis.

Comprehensive ESG research is undertaken or sourced to determine companies' activities and products

☑ Companies are given the opportunity by you or your research provider to review ESG research on them and correct inaccuracies

- □ Third-party ESG ratings are updated regularly.
- □ A periodic review of the internal research is carried out

 \boxdot Structured, regular ESG specific meetings between responsible investment staff and the fund manager or within the investments team

- □ ESG risk profile of a portfolio against benchmark
- □ Analysis of the impact of ESG factors on investment risk and return performance
- □ Other, specify
- □ None of the above

LEI 09.2	Indicate the proportion of your actively managed listed equity portfolio that is subject to comprehensive ESG research as part your integration strategy.
○ <10%	
○ 10-50%	
○ 51-90%	

◉ >90%

LEI 09.5 Describe how ESG information is held and used by your portfolio managers.

Z ESG information is held within centralised databases or tools and it is accessible by all relevant staff

 \boxdot ESG information or analysis is a standard section or aspect of all company research notes or industry/sector analysis generated by investment staff

Systematic records are kept that capture how ESG information and research was incorporated into investment decisions

- □ Other, specify
- □ None of the above

LEI 09.6 Additional information.[Optional]

ISIF has developed and ESG Framework tool that transfers from the Investment Team to the Portfolio Monitoring Team after a deal closes (with oversight from RI/ESG Team). This enables the ongoing monitoring of any ESG issues through the life time of the investment.

Additionally ISIF receives ISS analysis of each of these holdings prior to any AGM's / EGM's to ensure that any corporate governance issues arising are well understood and feed into the investment teams voting decisions.


Ireland Strategic Investment Fund (ISIF)

Reported Information

Public version

Direct - Listed Equity Active Ownership

PRI disclaimer

This document presents information reported directly by signatories. This information has not been audited by the PRI Secretariat or any other party acting on their behalf. While this information is believed to be reliable, no representations or warranties are made as to the accuracy of the information presented, and no responsibility or liability can be accepted for any error or omission.





New selection options have been added to this indicator. Please review your prefilled responses carefully.

LEA 01.1	1 Indicate whether your organisation has an active ownership policy.				
● Yes					
LEA 01	.2	Attach or provide a URL to your active ownership policy.			

- \bigcirc Attachment provided:
- URL provided:



https://isif.ie/how-we-invest/responsible-investment/active-ownership

LEA 01.3 Indicate what your active engagement policy covers:

General approach to active ownership

- □ Conflicts of interest
- I Alignment with national stewardship code requirements
- Assets/funds covered by active ownership policy
- Expectations and objectives
- ☑ Engagement approach

Engagement

- ✓ ESG issues
- ☑ Prioritisation of engagement
- ☑ Method of engagement
- □ Transparency of engagement activities
- $\hfill\square$ Due diligence and monitoring process
- $\hfill\square$ Insider information
- □ Escalation strategies
- □ Service Provider specific criteria
- \Box Other specify;
- ☑ (Proxy) voting approach



Votin

- ✓ ESG issues
- Prioritisation and scope of voting activities
- $\ensuremath{\boxtimes}$ Methods of voting
- ☑ Transparency of voting activities
- $\ensuremath{\boxdot}$ Regional voting practice approaches
- ☑ Filing or co-filing resolutions
- ☑ Company dialogue pre/post-vote
- Decision-making processes
- □ Securities lending processes
- \Box Other specify;

□ Other

 $\hfill\square$ None of the above

\bigcirc No



Our service provider Hermes EOS continually reviews the progress of its engagements and considers whether to intensify efforts and escalate the engagement or discontinue the objectives as the situation demands. Our service provider keeps us informed of the progress through quarterly reporting as well as a client portal.





Type of engagement	Reason for interaction		
Individual / Internal staff engagements	□ To influence corporate practice (or identify the need to influence) on ESG issues		
	☑ To encourage improved/increased ESG disclosure		
	☑ To gain an understanding of ESG strategy and/or management		
	□ We do not engage via internal staff		
Collaborative engagements	☑ To influence corporate practice (or identify the need to influence) on ESG issues		
	☑ To encourage improved/inreased ESG disclosure		
	☑ To gain an understanding of ESG strategy and/or management		
	□ We do not engage via collaborative engagements		
Service provider engagements	☑ To influence corporate practice (or identify the need to influence) on ESG issues		
	☑ To encourage improved/increased ESG disclosure		
	☑ To gain an understanding of ESG strategy and/or management		
	□ We do not engage via service providers		

LEA 02.2

Indicate whether your organisation plays a role in the engagement process that your service provider conducts.

Yes

LEA 02.3 Indicate the role(s) you play in engagements that your service provider conducts on your behalf.

- ☑ Discuss the topic (or ESG issue(s)) of engagement
- ☑ Discuss the rationale for engagement
- I Discuss the objectives of the engagement
- Select the companies to be engaged with
- ☑ Discuss the frequency/intensity of interactions with companies
- $\ensuremath{\boxdot}$ Discuss next steps for engagement activity
- I Participate directly in certain engagements with your service provider
- □ Other; specify
- □ We play no role in engagements that our service provider conducts.

 \bigcirc No

LEA 02.4 Additional information. [Optional]

Our service provider Hermes EOS offers quarterly service review meetings and opportunities to feed into the engagement selection process as well as ad-hoc engagement progress discussions and direct participation in engagements where appropriate. ISIF participated in a few direct engagement meetings alongside our service provider during 2018.

As a Client we also have significant input into the Engagement plan and strategy and focus areas.



LEA 03	Mandatory	Public	Core Assessed	PRI 2		
New selection options have been added to this indicator. Please review your prefilled responses carefully.						

LE	LEA 03.1 Indicate whether your organisation has a formal process for identifying and prioritising engagements.	
۲	Yes	
	LEA 03	2 Indicate the criteria used to identify and prioritise engagements for each type of engagement.



Type of engagement	Criteria used to identify/prioritise engagements					
Individual / Internal						
engagements	Internal / Individual engagements					
	□ Geography / market of the companies					
	□ Materiality of the ESG factors					
	□ Exposure (size of holdings)					
	Responses to ESG impacts that have already occurred					
	□ Responses to divestment pressure					
	Consultation with clients/beneficiaries					
	□ Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)					
	□ Follow-up from a voting decision					
	Client request					
	□ Breaches of international norms					
	□ Other, specify					
	☑ We do not outline engagement criteria for our individual engagements.					
Collaborative						
engagements	Collaborative engagements					
	□ Potential to enhance knowledge of ESG issues from other investors					
	□ Ability to have greater impact on ESG issues					
	□ Ability to add value to the collaboration					
	Geography/market of the companies targeted by the collaboration					
	□ Materiality of ESG factors addressed by the collaboration					
	□ Exposure (size of holdings) to companies targeted by the collaboration					
	□ Responses to ESG impacts addressed by the collaboration that have already occurred					
	□ Responses to divestment pressure					
	□ Follow-up from a voting decision					
	□ Alleviate the resource burden of engagement					
	□ Consultation with clients/beneficiaries					
	Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)					
	□ Other, specify					
	☑ We do not outline engagement criteria for our collaborative engagements.					
Service Provider						
engagements	Service Provider engagements					
	☑ Geography / market of the companies					
	☑ Materiality of ESG factors					
	☑ Exposure (size of holdings)					
	☑ Responses to ESG impacts that have already occurred					
	□ Responses to divestment pressure					

	Consultation with clients/beneficiaries
	Consultation with other stakeholders (e.g. NGOs, trade unions, etc.)
	☑ Follow-up from voting decision
	☑ Client request
	☑ Breaches of international norms
	☑ Other, specify
	specify
	Our service provider Hermes EOS further considers the additionality of their engagement, the feasibility of engagement and their potential impact (voting rights).
	□ We do not outline engagement criteria for our service providers.
○ No	

LEA 03.3 Additional information. [Optional]

Additional information for Other: Our service provider Hermes EOS further considers the additionality of their engagement, the feasibility of engagement and their potential impact (voting rights). Considerations that support our decision to use a service provider include: alleviate the resource burden of engagement, the ability to have greater impact on ESG issues as well as the potential to enhance knowledge of ESG issues through collaboration and being part of a larger network.

LEA 04	Mandatory	Public	Core Assessed	PRI 2

New selection options have been added to this indicator. Please review your prefilled responses carefully.

LEA 04.1	Indicate whether you define specific objectives for your organisation's engagement activities.
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Individual / Internal engagements	 All engagement activities Majority of engagement activities Minority of engagement activities We do not define specific objectives for engagement activities carried out by internal staff. 		
Collaborative engagements	 All engagement activities Majority of engagement activities Minority of engagement activities We do not define specific objectives for engagement activities carried out through collaboration 		
Service provider engagements	 All engagement activities Majority of engagement activities Minority of engagement activities We do not define specific objectives for engagement activities carried out by our service providers. 		

LEA 04.2 Additional information. [Optional]

Our service provider Hermes EOS conducts engagements using specific milestone-driven objectives for most companies in its engagement programme.

LEA 05	Ma	ndatory		Public	Core Assessed	PRI 2
LE	A 05.1	Indicate it	f you monitor and/or rev	iew engagement	outcomes.	
Individual / Internal engagements		 Yes, in all cases Yes, in majority of cases Yes, in a minority of cases We do not monitor, or review engagement outcomes carried out by our internal staff. 				
Collaborative engagements		 Yes, in all cases Yes, in a majority of Yes, in a minority of Yes, in a minority of We do not monitor engagement activities 	of cases , or review engag	gement outcomes via collaborati	ve	
Service p engagem			 Yes, in all cases Yes, in majority of Yes, in minority of We do not monitor providers. 	cases	gement outcomes carried out by	our service



LEA 05.2 Indicate if you	Indicate if you do any of the following to monitor and review the progress of engagement activities.				
Individual / Internal staff engagements	 Define timelines/milestones for your objectives Track and/or monitor progress against defined objectives and/or KPIs Track and/or monitor the progress of action taken when original objectives 				
	 Prack and/of monitor the progress of action taken when original objectives are not met Revisit and, if necessary, revise objectives on continuous basis Other; specify 				
Collaborative engagements	 Define timelines/milestones for your objectives Track and/or monitor progress against defined objectives and/or KPIs Track and/or monitor the progress of action taken when original objectives are not met Revisit and, if necessary, revise objectives on continuous basis Other; specify 				
Service provider engagements	 Define timelines/milestones for your objectives Track and/or monitor progress against defined objectives and/or KPIs Track and/or monitor the progress of action taken when original objectives are not met Revisit and, if necessary, revise objectives on continuous basis Other; specify 				





LEA 06.3 Additional information. [Optional]

Our service provider Hermes EOS continually reviews the progress of its engagements and considers whether to intensify efforts and escalate the engagement or discontinue the objectives as the situation demands. Our service provider keeps us informed of the progress through quarterly reporting as well as a client portal.

Engagements are objective-driven and follow a structured, milestone-driven approach. Interactions are sought at the board, senior management and specialist level, which is complemented by collaborations with other investors where appropriate. The work is carried out by a multinational team with diverse experience and skills. All company engagements are sought to be complementary to Hermes EOS' public policy, best practice and voting work.

LEA 07	Voluntar	У	Public	Additional Ass	sessed	PRI 1,2
LEA 0		licate whether insights gained fro cision-makers.	om your orga	anisation's engagements	are shared with	n investment
		Type of engagement		Insights shared]	
		Individual / Internal staff eng	agements	 Yes, systematically Yes, occasionally No 		
		Collaborative engagements		 Yes, systematically Yes, occasionally No 		
		Service provider engagemen	its	Yes, systematicallyYes, occasionallyNo		
LEA 0		licate the practices used to ensur ared with investment decision-ma		on and insights collected	through engage	ements are
□ Invo	olving inves	tment decision-makers when dev	veloping eng	gagement programme		
⊠ Hol	Holding investment team meetings and/or presentations					
🗆 Usi	Using IT platforms/systems that enable data sharing					
□ Inte levels	ernal proces	s that requires portfolio manager	rs to re-bala	nce holdings based on ir	nteraction and o	outcome
🗆 Oth	er; specify					

□ None



Indicate whether insights gained from your organisation's engagements are shared with your clients/beneficiaries.





Type of engagement	Insights shared
Individual/Internal staff engagements	 Yes, systematically Yes, occasionally No
Collaborative engagements	 Yes, systematically Yes, occasionally No
Service provider engagements	 Yes, systematically Yes, occasionally No

LEA 07.4

Additional information. [Optional

We actively monitor and review the activities of our service provider Hermes EOS through quarterly calls and regular reports. Hermes EOS provide a client facing portal which allows us to refer to the full history of engagement with each company and track progress. Hermes EOS provide a client facing portal which allows us to refer to the full history of engagement with each company and track progress.

Occasionally the insights gained on a particular company through the engagement process was raised with managers to test their understanding of issues facing the company, their own engagement approach and /or to get their views on specific ESG issues.

LEA 08	Mandatory	Public	Gateway	PRI 2

LEA 08.1

Indicate if you track the number of your engagement activities.

Type of engagement	Tracking engagements
Individual / Internal staff engagements	 Yes, we track the number of our engagements in full Yes, we partially track the number of our engagements We do not track
Collaborative engagements	 Yes, we track the number of our engagements in full Yes, we partially track the number of our engagements We do not track
Service provider engagements	 Yes, we track the number of our engagements in full Yes, we partially track the number of our engagements We do not track



Hermes EOS' regular reporting provides full disclosure on the number of engagements conducted on our behalf





Percentage of voting recommendations your organisation reviewed

- 100-75%,
- 74-50%,
- 49-25%,
- 24-1%
- \bigcirc None

Reasons for review

- $\hfill\square$ Specific environmental and/or social issues
- $\hfill\square$ Votes for significant holdings
- $\hfill\square$ Votes against management and/or abstentions
- $\hfill\square$ Conflicts of interest
- □ Corporate action, such as M&As, disposals, etc.
- □ Votes concerning companies with which we have an active engagement
- □ Client requests
- \Box Ad-hoc oversight of service provider
- □ Shareholder resolutions
- □ Share blocked securities
- ☑ Other, explain

other description

We review all voting recommendations in regard to Irish companies to ensure we understand the relevant issues

LEA 15	Mar	ndatory	Public	Descriptive	PRI 2
LEA 1	5 1	Indicate the proportion of votes v		ervice providers acting on ye	our behalf have
	5.1	raised concerns with companies	ahead of voting.		
○ 100	0%				
○ 99-	75%				
○ 74-	·50%				
○ 49-	25%				
• 24-	·1%				
⊖ Ne	ither w	e nor our service provider(s) raise	concerns with com	panies ahead of voting	



LEA 15.2 Indicate the reasons for raising your concerns with these companies ahead of voting.

- □ Vote(s) for selected markets
- $\hfill\square$ Vote(s) for selected sectors
- ☑ Vote(s) relating to certain ESG issues
- $\ensuremath{\boxtimes}$ Vote(s) on companies exposed to controversy on specific ESG issues
- ☑ Vote(s) for significant shareholdings
- ☑ On request by clients
- ☑ Other

Explain

In order to help progress engagement (driving change), as well as to help clarify matters at hand to inform better voting decisions

LEA 15.3 Additional information. [Optional]

Our voting recommendation and engagement provider Hermes EOS interacted with companies around 949 meetings in 2018. This would usually be ahead of meetings and as a result of concerns around the vote or an anticipated vote against management.

EA 16	Man	datory	Public	Core Assessed	PRI 2
LEA 1	6.1		on your behalf, have com	n the reporting year in which, y imunicated to companies the r endations.	
0 10	0%				
○ 99·	75%				
0 74-	-50%				
0 49	-25%				
● 24-	-1%				
\odot We	e do not	communicate the rationale	e to companies		
	t applicanmenda		r service providers do not	abstain or vote against manag	gement
LEA 1	6.2	Indicate the reasons your abstaining or voting again		nunicate to companies, the rati endations.	onale for
	tes for s	selected markets			
	\Box Votes for selected sectors				
☑ Vo	☑ Votes relating to certain ESG issues				
	☑ Votes on companies exposed to controversy on specific ESG issues				
⊠ Vo	tes on c	companies exposed to contr	roversy on specific ESG is	ssues	
		companies exposed to contr significant shareholdings	roversy on specific ESG is	ssues	

☑ Other



Explain

In order to help progress engagement (driving change), as well as to help clarify matters at hand to inform better voting decisions



Our voting recommendation and engagement provider Hermes EOS interacted with companies around 949 meetings in 2018. This would usually be ahead of meetings and as a result of concerns around the vote or an anticipated vote against management.



• Yes, we track this information



LEA 18.2

Of the voting instructions that you and/or third parties on your behalf issued, indicate the proportion of ballot items that were:

Voting instructions	Breakdown as percentage of votes cast
For (supporting) management recommendations	87
Against (opposing) management recommendations	%
	13
Abstentions	0 %

100%

 \bigcirc No, we do not track this information

LEA 18.3	In cases where your organisation voted against management recommendations, indicate the percentage of companies you have engaged.	
14		
LEA 18.4	Additional information. [Optional]	
Our service provider Hermes EOS engaged around 900 meetings of the 6,268 where it recommended one or more votes against management.		

 LEA 19
 Mandatory
 Public
 Core Assessed
 PRI 2

 LEA 19.1
 Indicate whether your organisation has a formal escalation strategy following unsuccessful voting.

 O Yes

No

